2012 BUDGET SUMMARY

Overall the levy requirement increased 3.91% and raises an additional $1,352,538. The residential tax rate will decrease 2.73% from the 2011 tax rate, primarily as a result of the 6.79% increase in taxable assessment. 1.24% of the increase is directly attributed to growth, which translates into a 2.67% increase on the levy, taking into account the 1.24% assessment growth. For comparison purposes, a residential property assessed at $178,025 in 2011 would have paid $709.74. That same property assessed at $188,991 to reflect the new assessment, will pay $732.87 in 2012, an increase of $23.13 for County purposes.

		2011 APPROVED (NET)	2012 RECOMMENDED (NET)	% CHANGE
EXPENDITURES (NET)				
1	General Government	1,724,246	2,006,746	16.38%
2	Tax Write-offs	225,000	225,000	0.00%
3	Human Resources	558,217	599,536	7.40%
4	County Art Show	5,000	5,000	0.00%
5	911 Emergency Program	31,000	31,000	0.00%
6	Emergency Preparedness	44,459	58,584	31.77%
7	Assessment Services	1,502,880	1,544,398	2.76%
8	Information Technology	1,149,087	1,222,718	6.41%
9	Beaver Compensation	9,000	9,000	0.00%
10	Coyote Compensation	30,000	30,000	0.00%
11	Highways	10,308,500	10,703,600	3.83%
12	Health Unit	1,127,592	1,177,077	4.39%
13	Ambulance Services	4,415,917	4,401,961	-0.32%
14	Social Housing	2,864,898	2,839,549	-0.88%
15	Ontario Works - Administration	623,479	808,967	29.75%
16	Social Assistance Programs	786,625	748,310	-4.87%
17	Community Investment Grants	157,523	157,523	0.00%
18	Child Care	798,954	832,595	4.21%
19	Community Replacement Reserve	32,258	0	-100.0%
20	Resource Centres	97,092	81,655	-15.90%
21	Innovation Fund	50,827	0	-100.0%
22	Brucelea Haven	1,102,312	1,074,690	-2.51%
23	Gateway Haven	1,276,671	1,309,897	2.60%
24	Library	2,756,336	2,867,009	4.02%
25	Museum	1,248,742	1,319,184	5.64%
26	Planning	1,200,009	1,290,788	7.56%
27	Tourism	736,389	764,245	3.78%
28	Economic Development	262,844	347,864	32.35%
29	Agriculture/ Forestry	22,966	22,966	0.00%
30	Parks/Trails/CN Trails	219,498	220,997	0.68%
31	Employee Wellness	12,000	12,000	0.00%
32	Waste Management	137,000	137,000	0.00%
33	Debenture Payment	3,012,055	3,082,055	2.32%
34	HR/Payroll Solution	-	300,000	300.0
TOTAL EXPENDITURES		38,529,376	40,231,914	3.86%
REVENUES				
34	Transfer from Previous Surplus	700,000	1,000,000	43.0%
35	Transfer from Reserves	0	0	0.00%
36	Transfer from Reserves (WSIB)	250,000	250,000	0.00%
37	Supplementary Taxes	700,000	700,000	0.00%
38	Payments in Lieu of Taxes	478,042	478,042	0.00%
39	Investment Income	75,000	75,000	0.00%
40	Provincial Offences	600,000	650,000	0.00%
41	Homes Per Diem Subsidy	921,771	921,771	0.00%
42	Preferred Accommodation	218,000	218,000	0.00%
43	Museum Capital Donations	0	0	0.00%
TOTAL REVENUES		3,942,813	4,292,813	
44	**TOTAL LEVY**	34,586,563	35,939,101	3.91%

March 1, 2012

COUNTY OF BRUCE
2012 BUDGET - FINAL

	Description	2012 Estimates	% Increase/ Decrease	2011 Actual	2011 Estimates	Budget to Budget $ Variance
				Unaudited		
	Expenditures					
	General Government					
1	Clerk-Treasury	2,006,746	16.38%		1,724,246	282,500
2	Human Resources	599,536	7.40%		558,217	41,319
3	Assessment Services	1,544,398	2.76%		1,502,880	41,518
4	Information Technology	1,222,718	6.41%		1,149,087	73,631
5	Tax Write-offs	225,000	0.00%		225,000	0
6	Debenture Payment	3,082,055	2.32%		3,012,055	70,000
7	County Art Show	5,000	0.00%		5,000	0
8	**Total General Government**	**8,685,453**	**6.22%**		**8,176,485**	508,968
	Protection to Persons & Property					
9	Compensation coyote	30,000	0.00%		30,000	0
10	-Beaver	9,000	0.00%		9,000	0
11	Emergency Preparedness Plan/JEPP	58,584	31.77%		44,459	14,125
12						
13	911 Emergency Program	31,000	0.00%		31,000	0
14	**Total Protection to Persons/Property**	**128,584**	**12.34%**		**114,459**	14,125
	Transportation Services					
15	Bruce County Highways	10,703,600	3.83%		10,308,500	395,100
16	Recovery of Previous Deficit					0
17	Invest in Ontario Funding					
18	**Total Transportation Services**	**10,703,600**	**3.83%**		**10,308,500**	395,100
	Health Services					
19	Bruce County Health Unit	1,177,077	4.39%		1,127,592	49,485
20	Ambulance Services	4,401,961	-0.32%		4,415,917	-13,956
21	**Total Health Services**	**5,579,038**	**0.64%**		**5,543,509**	35,529
	Social & Family Services					
22	-Administration	808,967	29.75%		623,479	185,488
23	-Social Assistance Programs	748,310	-4.87%		786,625	-38,315
24	Community Investment Grants	157,523	0.00%		157,523	0
25	-Child Care	832,595	4.21%		798,954	33,641
26	-Community Placement Reserve	0	-100.00%		32,258	-32,258
27	-Resource Centres	81,655	-15.90%		97,092	-15,437
28	Innovation Fund	0	100.00%		50,827	-50,827
29	Subtotal Social Services	2,629,050	3.23%		2,546,758	82,292
30	Social Housing	2,839,549	-0.88%		2,864,898	-25,349
31	**Total Social & Family Services**	**5,468,599**	**1.05%**		**5,411,656**	56,943
	County Homes for the Aged					
32	Brucelea Haven	1,074,690	-2.51%		1,102,312	-27,622
33	Gateway Haven	1,309,897	2.60%		1,276,671	33,226
	Total Homes for the Aged	**2,384,587**	**0.24%**		**2,378,983**	5,604
	Cultural Services					
34	Bruce County Library	2,867,009	4.02%		2,756,336	110,673
35	Bruce County Museum	1,319,184	5.64%		1,248,742	70,442
36	Recovery of Previous Deficit				0	0
37	**Total Cultural Services**	**4,186,193**	**4.52%**		**4,005,078**	181,115

	Planning & Development					
38	Planning/Zoning/Water Resources	1,290,788	7.56%		1,200,009	90,779
39	Tourism	764,245	3.78%		736,389	27,856
40	Economic Development	347,864	32.35%		262,844	85,020
41	Agriculture/Foresty	22,966	0.00%		22,966	0
42	Parks/Trails/CN Trails	220,997	0.68%		219,498	1,499
43	Employee Wellness	12,000	0.00%		12,000	0
44	**Subtotal Planning & Development**	**2,658,860**	**8.36%**		**2,453,706**	205,154
45	Waste Management	137,000	0.00%		137,000	0
46	**Total Planning & Development**	**2,795,860**	**7.92%**		**2,590,706**	**205,154**
47	HR/Payroll Solution	300,000			0	300,000
48	Deficit Recovery				0	0
49	**Total Transfers**	**300,000**			**0**	**300,000**
50	**Total Expenditures**	**40,231,914**	**4.42%**		**38,529,376**	**1,702,538**
	Revenue					
	Taxation					
51	Levy	**35,939,101**	**3.91%**		**34,586,563**	1,352,538
52	Payments in Lieu	478,042	0.00%		478,042	0
53	Division B (10-5-5) EXPENSE					
54	**Total Taxation**	**36,417,143**	**3.86%**		**35,064,605**	**1,352,538**
	Provincial Subsidies					
55	Ontario Municipal Partnership Fund	0			0	0
56	Homes Per Diem @10.35 per day	921,771	0.00%		921,771	0
57	**Total Provincial Subsidies**	**921,771**	**0.00%**		**921,771**	**0**
	Other Revenue					
58	Provincial Offences	650,000	8%		600,000	50,000
59	From Working Capital Reserve	0			0	0
60	Supplementary Taxes	700,000	0%		700,000	0
61	Investment Income	75,000	0%		75,000	0
62	WSIB Reserve	250,000	0%		250,000	0
63	Preferred Accomodation	218,000	0%		218,000	0
64	Museum Capital Donations	0			0	0
65	**Total Other Revenue**	**1,893,000**	**2.71%**		**1,843,000**	50,000
66	Transfer From Previous Surplus	1,000,000	43%		700,000	300,000
67	**Total Revenue**	**40,231,914**	**4.42%**		**38,529,376**	**1,702,538**

2012 BUDGET ESTIMATE
GENERAL GOVERNMENT

	February 14, 2012	2012 ESTIMATES	% INCREASE/ DECREASE	2011 ACTUAL	2011 ESTIMATES
	EXPENDITURES			Not Audited	
	County Council				
1	Salaries	139,279	2.95%		135,288
2	Per Diems	63,200	0.00%		63,200
3	Benefits	30,000	71.43%		17,500
4	Travel	30,000	0.00%		30,000
5	Meals	11,200	0.00%		11,200
6	June Session	1,700	0.00%		1,700
7	Events	2,300	0.00%		2,300
8	Promotion	4,850	0.00%		4,850
9	Warden's Banquet	8,000	86.05%		4,300
10	Conventions	70,500	0.00%		70,500
11	Capital - Laptop Replacement	0			0
12	Telephone	1,000	0.00%		1,000
13	Supplies	3,700	0.00%		3,700
14	Miscellaneous	1,500	0.00%		1,500
15	GST Rebate	-3,300	0.00%		-3,300
16	**Total County Council**	**363,929**	**5.87%**	**0**	**343,738**
	Administration				
	Salaries & Benefits				
17	Salaries	1,479,477	8.68%		1,304,917
18	Benefits	369,191	21.24%		314,315
19	Recoveries	-186,755	0.00%		-95,000
20	From Reserves	0			0
21	**Total Salaries & Benefits**	**1,661,913**	**9.03%**	**0**	**1,524,232**
	Supplies & Services				
22	Travel	4,800	11.63%		4,300
23	Staff Training/Conventions	30,000	0.00%		30,000
24	Office Supplies (Table C)	44,475	0.00%		44,475
25	Health & Safety Program	500	0.00%		500
26	Memberships (Table G)	12,897	4.01%		12,400
27	Consultant	12,000	0.00%		12,000
28	Miscellaneous Grants (Table F)	15,200	0.00%		15,200
29	Scholarships (Table E)	5,400	0.00%		5,400
30	Insurance -Costs	241,629	17.24%		206,106
31	Insurance Deductible/To Reserves	10,000	-33.33%		15,000
32	Legal	97,748	252.27%		27,748
33	Audit	27,000	0.00%		27,000
34	Accessibility Advisory Program	10,000	0.00%		10,000
35	Miscellaneous Expense	800	0.00%		800
36	From Reserves	0	0.00%		0
37	**Total Supplies & Services**	**512,449**	**24.71%**	**0**	**410,929**
	Capital Costs -				
38	Shredder	0	0.00%		0
39	IT	16,200	-4.26%		16,920
40	HR/Payroll Solution	0	-100.00%		7,000
41	Furniture	4,000	0.00%		4,000
42	To Reserves	44,875	17.16%		38,303
43	From Reserves	-14,500	-30.36%		-20,820
44	**Total Capital Costs**	**50,575**	**11.39%**	**0**	**45,403**
	Facility Costs - Table D				
45	Park Street	166,085	-16.02%		197,775
46	Cayley Street Complex	261,450	11.27%		234,974
47	Other Buildings	10,000	0.00%		10,000
48	**Total Facility Costs**	**437,535**	**-1.18%**	**0**	**442,749**
49	**TOTAL EXPENDITURES**	**3,026,401**	**9.37%**	**0**	**2,767,051**
	REVENUES				
50	Rental Income (Table A)	862,946	-5.94%		917,449
51	Sundry	200	0.00%		200
52	Insurance Reserves/WSIB Reserve	156,509			125,156
53	**TOTAL REVENUE**	**1,019,655**	**-2.22%**	**0**	**1,042,805**
54	**COUNTY CONTRIBUTION**	**2,006,746**	**16.38%**	**0**	**1,724,246**

Human Resources
(HR, Health & Safety)
2012 Budget

Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget	2011 YTD Actual
	Program Support Human Resources				
	HR Administration				
	Revenues				
4-10-175-114-0510	Other Municipal Revenue	4,000.00		4,000.00	5,518.03
	Total Revenues	**4,000.00**		**4,000.00**	**5,518.03**
	Expenditures				
4-10-175-114-1110	Salaries and Wages	515,151.00	16.1%	443,767.00	360,382.62
4-10-175-114-1200	Employment Benefits			0.00	89,615.12
4-10-175-114-3709	Periodicals and Subscriptions	5000.00			4,858.34
4-10-175-114-3710	Memberships	2,500.00	13.6%	2,200.00	2,334.20
4-10-175-114-3711	Advertising	1,500.00		1,500.00	0
4-10-175-114-3756	Telephone	4,500.00		4,500.00	2,624.01
4-10-175-114-3784	Office Supplies	8,000.00		8,000.00	5,376.88
4-10-175-114-3786	Computer Supplies	1,500.00		0.00	0
4-10-175-114-3911	Travel cost	7,000.00		7,000.00	4,589.74
4-10-175-114-3914	Staff Training	7,000.00	-30.0%	10,000.00	6,781.94
4-10-175-114-3915	Conventions	8,500.00	6.3%	8,000.00	7,150.04
4-10-175-114-3933	Miscellanous	1,750.00	0.0%	1,750.00	1,565.98
4-10-175-114-4520	Consultant Services	65,000.00		65,000.00	64,566.87
4-10-175-114-4552	Legal	5,000.00		5,000.00	0.00
4-10-175-114-8530	Administration Charge Interdept - EMS	-10,000.00		-10,000.00	-10,000.00
4-10-175-114-8999	Cost Recovery - Social Services	-26,615.00			
6-10-175-114-9575	Desktops	1,100.00			
6-10-175-114-9575	Laptops (2)	3,650.00			
6-10-175-114-9525	Building - Office Renovations	0.00		10,000.00	2,243.15
6-10-175-114-9701	Furniture & Fixtures - Office Fu	3,000.00	-45.5%	5,500.00	5,735.19
	Total Expenditures	**603,536.00**	7.3%	**562,217.00**	**547,824.08**
	Total HR Administration	**599,536.00**	7.4%	**558,217.00**	**542,306.05**

Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget	2011 YTD Actual
	H & S Administration				
	Revenues				
4-10-175-116-0510	Other Municipal Revenue	2,000.00		2,000.00	2,435.00
8-10-175-116-0920	Transfer from Reserves - for Ope	125,053.00	-2.6%	128,396.00	81,198.63
	Total Revenues	**127,053.00**	-2.6%	**130,396.00**	**83,633.63**
	Expenditures				
4-10-175-116-1110	Salaries and Wages	93,928.00	-8.0%	102,096.00	79,939.47
4-10-175-116-1113	Employment Benefits			0.00	18,641.48
4-10-175-116-3709	Periodicals and Subscriptions	900.00			
4-10-175-116-3710	Memberships	600.00	0.0%	600	185.00
4-10-175-116-3711	Advertising	0.00	0.0%	0	0.00
4-10-175-116-3756	Telephone	700.00		700	327.57
4-10-175-116-3784	Office Supplies	1,500.00	0.0%	1500	164.70
4-10-175-116-3911	Travel cost	4,500.00	28.6%	3,500.00	2,841.15
4-10-175-116-3914	Staff Training	2,550.00	-15.0%	3,000.00	1039.93
4-10-175-116-3915	Conventions	2,500.00		2,500.00	183.76
4-10-175-116-3917	Health and Safety	14,550.00	-3.0%	15,000.00	4,764.68
4-10-175-116-3933	Miscellanous	500.00		500	13.16
4-10-175-116-4520	Consultant Services	1,000.00		1,000.00	0
6-10-175-116-9575	Laptops	1,825.00			
6-10-175-116-	Gas Monitor	2,000.00			
	Total Expenditures	**127,053.00**	-2.6%	**130,396.00**	**108,100.90**
	Total H & S Administration	**0.00**	**0.00%**	**0.00**	**24,467.27**

Human Resources
(HR, Health & Safety)
2012 Budget

Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget	2011 YTD Actual
	Program Support Human Resources				
	HR Administration				
	Revenues				
4-10-175-114-0510	Other Municipal Revenue	4,000.00		4,000.00	5,518.03
	Total Revenues	**4,000.00**		**4,000.00**	**5,518.03**
	Expenditures				
4-10-175-114-1110	Salaries and Wages	515,151.00	16.1%	443,767.00	360,382.62
4-10-175-114-1200	Employment Benefits			0.00	89,615.12
4-10-175-114-3709	Periodicals and Subscriptions	5000.00			4,858.34
4-10-175-114-3710	Memberships	2,500.00	13.6%	2,200.00	2,334.20
4-10-175-114-3711	Advertising	1,500.00		1,500.00	0
4-10-175-114-3756	Telephone	4,500.00		4,500.00	2,624.01
4-10-175-114-3784	Office Supplies	8,000.00		8,000.00	5,376.88
4-10-175-114-3786	Computer Supplies	1,500.00		0.00	0
4-10-175-114-3911	Travel cost	7,000.00		7,000.00	4,589.74
4-10-175-114-3914	Staff Training	7,000.00	-30.0%	10,000.00	6,781.94
4-10-175-114-3915	Conventions	8,500.00	6.3%	8,000.00	7,150.04
4-10-175-114-3933	Miscellanous	1,750.00	0.0%	1,750.00	1,565.98
4-10-175-114-4520	Consultant Services	65,000.00		65,000.00	64,566.87
4-10-175-114-4552	Legal	5,000.00		5,000.00	0.00
4-10-175-114-8530	Administration Charge Interdept - EMS	-10,000.00		-10,000.00	-10,000.00
4-10-175-114-8999	Cost Recovery - Social Services	-26,615.00			
6-10-175-114-9575	Desktops	1,100.00			
6-10-175-114-9575	Laptops (2)	3,650.00			
6-10-175-114-9525	Building - Office Renovations	0.00		10,000.00	2,243.15
6-10-175-114-9701	Furniture & Fixtures - Office Fu	3,000.00	-45.5%	5,500.00	5,735.19
	Total Expenditures	**603,536.00**	7.3%	**562,217.00**	**547,824.08**
	Total HR Administration	**599,536.00**	7.4%	**558,217.00**	**542,306.05**

Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget	2011 YTD Actual
	H & S Administration				
	Revenues				
4-10-175-116-0510	Other Municipal Revenue	2,000.00		2,000.00	2,435.00
8-10-175-116-0920	Transfer from Reserves - for Ope	125,053.00	-2.6%	128,396.00	81,198.63
	Total Revenues	**127,053.00**	-2.6%	**130,396.00**	**83,633.63**
	Expenditures				
4-10-175-116-1110	Salaries and Wages	93,928.00	-8.0%	102,096.00	79,939.47
4-10-175-116-1113	Employment Benefits			0.00	18,641.48
4-10-175-116-3709	Periodicals and Subscriptions	900.00			
4-10-175-116-3710	Memberships	600.00	0.0%	600	185.00
4-10-175-116-3711	Advertising	0.00	0.0%	0	0.00
4-10-175-116-3756	Telephone	700.00		700	327.57
4-10-175-116-3784	Office Supplies	1,500.00	0.0%	1500	164.70
4-10-175-116-3911	Travel cost	4,500.00	28.6%	3,500.00	2,841.15
4-10-175-116-3914	Staff Training	2,550.00	-15.0%	3,000.00	1039.93
4-10-175-116-3915	Conventions	2,500.00		2,500.00	183.76
4-10-175-116-3917	Health and Safety	14,550.00	-3.0%	15,000.00	4,764.68
4-10-175-116-3933	Miscellanous	500.00		500	13.16
4-10-175-116-4520	Consultant Services	1,000.00		1,000.00	0
6-10-175-116-9575	Laptops	1,825.00			
6-10-175-116-	Gas Monitor	2,000.00			
	Total Expenditures	**127,053.00**	-2.6%	**130,396.00**	**108,100.90**
	Total H & S Administration	**0.00**	**0.00%**	**0.00**	**24,467.27**

Information Technology

2012 Budget

	Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget	2011 YTD Actual
		IT Administration				
		Revenues				
1	8-10-175-115-0920	Transfer from Reserves - for Ope	15,000.00		0.00	8600
2	8-10-175-115-0921	Transfer from Reserves - for IT	40,000.00	-61.4%	103,600.00	0
3		**Total Revenues**	**55,000.00**	-46.9%	**103,600.00**	**8,600.00**
		Expenditures				
4	4-10-175-115-1110	Salaries and Wages	867,273.00	15.1%	753,337.00	578,931.91
5	4-10-175-115-1200	Employment Benefits			0.00	149,322.94
6	4-10-175-115-3148	Vehicle Maintenance	4,500.00	80.0%	2,500.00	1,343.72
7	4-10-175-115-3217	Computer Mtce - Materials	0.00		0	90.25
8	4-10-175-115-3558	Insurance Premiums	550.00	22.2%	450	478.44
9	4-10-175-115-3709	Periodicals and Subscriptions	3,200.00			162.13
10	4-10-175-115-3710	Memberships	1,000.00	0.0%	1000	3485.14
11	4-10-175-115-3711	Advertising	2,500.00		2,500.00	2,477.98
12	4-10-175-115-3756	Telephone	8,600.00	-62.6%	23,000.00	6,674.30
13	4-10-175-115-3784	Office Supplies	2,500.00	0.0%	2,500.00	3,243.27
14	4-10-175-115-3786	Computer Supplies	17,000.00	0.0%	17,000.00	2,740.82
15	4-10-175-115-3911	Travel	5,000.00	-37.5%	8,000.00	4,555.82
16	4-10-175-115-3914	Staff Training	30,000.00	20.0%	25,000.00	25,281.42
17	4-10-175-115-3915	Conventions	5,500.00	10.0%	5,000.00	5,087.33
18	4-10-175-115-3933	Miscellanous	500.00	0.0%	500	25
19	4-10-175-115-4506	Maintenance-Equipment (Contract)	1,000.00	0.0%	1,000.00	0
20	4-10-175-115-4520	Consultant Services	15,000.00	-50.0%	30,000.00	0
21	4-10-175-115-4525	Website Internet Contract Service	20,000.00	-42.9%	35,000.00	17,999.35
22	4-10-175-115-4571	Maintenance - Computer Software	0.00	-100.0%	10,000.00	22,783.69
23	4-10-175-115-4572	Maintenance - Server Software	3,500.00			
24	4-10-175-115-4573	Maintenance - Network Infrastructure	14,500.00			
25	4-10-175-115-8999	Cost Recovery - Social Services	-44,405.00			
26	6-10-175-115-9575	Technology - Computer Pool	1,500.00	-97.5%	59,350.00	19,309.72
27	6-10-175-115-9577	Technology - Desktop Software Pool	0.00	-100.0%	54,850.00	22,490.74
28	6-10-175-115-9578	Technology - Server Software	7,500.00			
29	6-10-175-115-9582	Technology -Other	0.00		124500	156,968.42
30	6-10-175-115-9583	Technology -Server Hardware	0.00			
31	6-10-175-115-9584	Technology -Network Infrastructure	120,000.00			
32	8-10-175-115-9600	Vehicle Replacement	35,000.00			
33	8-10-175-115-9100	Transfer to Capital Reserves	91,000.00	92.8%	47,200.00	47,200.00
34		**Total Expenditures**	**1,212,718.00**	0.8%	**1,202,687.00**	**1,070,652.39**
35		**Total IT Administration**	**1,157,718.00**	5.3%	**1,099,087.00**	**1,062,052.39**

	Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget	2011 YTD Actual
		WAN PROJECT				
		Expenditures				
36	4-10-175-141-4578	Wide Area Network	40,000.00	60.0%	25,000.00	19,961.94
37	6-10-175-141-9582	Technology -Other	0.00	0.0%	0.00	0.00
38	8-10-175-141-9100	Transfer to Capital Reserves	25,000.00	0.0%	25,000.00	25,000.00
39		**Total Expenditures**	**65,000.00**	30.0%	**50,000.00**	**44,961.94**
40		**Total WAN PROJECT**	**65,000.00**	30.0%	**50,000.00**	**44,961.94**
41		**Total Program Support Information Technolo**	**1,222,718.00**	6.4%	**1,149,087.00**	**1,107,014.33**

		EMERGENCY SERVICES			
		BUDGET - 2012			
Item #	Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
		Emergency Medical Services			
A.		**Administration**			
		Revenues			
1	4-20-211-100-0219	Donations	3,500.00	0.00%	3,500.00
2	4-20-211-100-0250	Donations for Capital Projects	0.00	0.00%	-
3	4-20-211-100-0320	Provincial Subsidy (2012)	0.00	0.00%	-
4	4-20-211-100-0321	Provincial Subsidy - First Nations	186,049.00	0.00%	186,049.00
5	4-20-211-100-0322	Provincial Subsidy - Conditional	4,405,462.00	20.34%	3,660,820.00
6	4-20-211-100-0421	Federal Subsidy	0.00	0.00%	-
7	4-20-211-100-0699	Other Revenue	0.00	0.00%	-
8	4-20-211-100-0880	Sale of Equipment	0.00	0.00%	-
9	4-20-211-100-0882	Sale of Capital Asset	0.00	0.00%	-
10		**Total Revenues**	**4,595,011.00**	19.34%	**3,850,369.00**
		Expenditures			
11	4-20-211-111-1000	Salary Distribution	40,000.00	0.00%	40,000.00
12	4-20-211-111-1110	Salaries and Wages	800,790.00	21.19%	660,782.00
13	4-20-211-111-1126	Overtime	0.00		-
14	4-20-211-111-1200	Employment Benefits	229,878.00	54.13%	149,150.00
15	4-20-211-111-1230	Workers Compensation - Contributions	0.00		33,811.00
16	4-20-211-111-3301	Equipment Repairs and Maintenance	0.00	0.00%	-
17	4-20-211-111-3710	Memberships	1,209.00	0.00%	1,106.00
18	4-20-211-111-3711	Advertising	1,085	0.00%	1,085.00
19	4-20-211-111-3719	Postage	2,377.00	0.00%	2,377.00
20	4-20-211-111-3756	Telephone	9,000.00	20.00%	7,500.00
21	4-20-211-111-3784	Office Supplies	10,500.00	0.00%	10,500.00
22	4-20-211-111-3860	Cross Border Billing	0.00	0.00%	-
23	4-20-211-111-3911	Travel cost	3,000.00	0.00%	3,000.00
24	4-20-211-111-3914	Staff Training	5,000.00	0.00%	5,000.00
25	4-20-211-111-3915	Conventions	5,000.00	0.00%	5,000.00
26	4-20-211-111-3933	Miscellanous	2,446.00	0.00%	2,446.00
27	4-20-211-111-4551	Audit	2,000.00	0.00%	2,000.00
28	4-20-211-111-4552	Legal	40,000.00	166.67%	15,000.00
29	4-20-211-111-7002	Tiered Response Grant	50,000.00	0.00%	50,000.00
30	4-20-211-111-8520	Rental Charge Interfund	1,500.00	0.00%	1,500.00
31	4-20-211-111-8530	Administration Charge	10,000.00	0.00%	10,000.00
32	4-20-211-111-8999	Expense Recoveries		0.00%	-
33		**Total Expenditures**	**1,213,785.00**	21.35%	**1,000,257.00**
34		**Total Administration**	**1,213,785.00**	21.35%	**1,000,257.00**

		EMERGENCY SERVICES			
		BUDGET - 2012			
Item #	Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
B.		**Operations**			
		Revenues			
35	4-20-211-112-0675	Services Rendered	0	0.00%	0
36		**Total Revenues**	**0**	0.00%	**0**
		Expenditures			
37	4-20-211-112-1005	Salary Recoveries	0	0.00%	-
38	4-20-211-112-1110	Salaries and Wages	5,103,974.00	6.28%	4,802,192.00
39	4-20-211-112-1200	Employment Benefits	1,359,866.00	10.39%	1,231,820.00
40	4-20-211-112-3148	Vehicle Maintenance	162,838.00	-8.43%	177,838.00
41	4-20-211-112-3149	Diesel Fuel	125,000.00	0.00%	116,000.00
42	4-20-211-112-3151	Vehicle Fuel Cost	30,000.00	25.00%	24,000.00
43	4-20-211-112-3211	Utilities	40,786.00	12.71%	36,186.00
44	4-20-211-112-3214	Maintenance Building, Grounds & Supplies	15,500.00	7.79%	14,380.00
45	4-20-211-112-3301	Equipment Repairs and Maintenance	7,500.00	72.69%	4,343.00
46	4-20-211-112-3423	Drugs	6,673.00	16.68%	5,719.00
47	4-20-211-112-3447	Oxygen	12,494.00	0.00%	12,494.00
48	4-20-211-112-3558	Insurance Premiums	125,890.00	20.61%	104,375.00
49	4-20-211-112-3756	Telephone	15,714.00	0.00%	15,714.00
50	4-20-211-112-3801	Bedding and Linen	6,680.00	261.47%	1,848.00
51	4-20-211-112-3803	Medical and Nursing Supplies	59,540.00	9.17%	54,540.00
52	4-20-211-112-3911	Travel cost	2,621.00	0.00%	2,621.00
53	4-20-211-112-3912	Meals	21,200.00	5.01%	20,188.00
54	4-20-211-112-3913	Employee Uniforms/Boot	44,184.00	1.64%	43,472.00
55	4-20-211-112-3914	Staff Training	5,000.00	0.00%	32,102.00
56	4-20-211-112-3933	Miscellanous	8,615.00	361.44%	1,867.00
57	4-20-211-112-4501	Snow Removal Contract	4,500.00	49.20%	3,016.00
58	4-20-211-112-4505	Maintenance Fire and Security	2,500.00	0.00%	2,500.00
59	4-20-211-112-4571	Maintenance - Computer Software	49,300.00	63.65%	30,125.00
60	4-20-211-112-6100	Facility Rental	147,701.00	9.63%	134,727.00
61	4-20-211-112-8520	Rental Charge Interdept	18,000.00	0.00%	18,000.00
62	4-20-211-112-8525	Laundry Interdept	7,461.00	0.00%	7,461.00
63	4-20-211-112-8993	Expense Recoveries -Salaries		0.00%	-
64	4-20-211-112-8999	Expense Recoveries		0.00%	-
65		**Total Expenditures**	**7,383,537.00**	7.05%	**6,897,528.00**
66		**Total Operations**	**7,383,537.00**	7.05%	**6,897,528.00**

		EMERGENCY SERVICES			
		BUDGET - 2012			
Item #	Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
C.		**Capital**			
		Revenues			
67	4-20-211-135-0250	Donations for Capital Projects			-
68	4-20-211-135-0255	Capital Donations			-
69	4-20-211-135-0882	Sale of Capital Asset	15,000.00	-25.00%	20,000.00
70	6-20-211-135-0219	Donations			-
71	6-20-211-135-0250	Donations for Capital Projects			-
72	8-20-211-135-0920	Transfer from Reserves - for Operating			-
73	8-20-211-135-0921	Transfer from Reserves - for IT	0.00	0.00%	-
74	8-20-211-135-0922	Transfer from Reserves - For Capita	11,000.00	33.33%	8,250.00
75		**Total Revenues**	**26,000.00**	-7.96%	**28,250.00**
		Expenditures			
76	4-20-211-135-3350	Equipment Purchases-Non TCA			-
77	6-20-211-135-9551	Equipment Medical	42,750.00	6.88%	40,000.00
78	6-20-211-135-9575	Technology - Computer Pool	5,900.00	-27.16%	8,100.00
79	6-20-211-135-9577	Technology - Software Pool			-
80	6-20-211-135-9600	Vehicles -Licenced	280,000.00	3.70%	270,000.00
81	6-20-211-135-9700	Furniture & Fixtures	5,000.00	0.00%	5,000.00
82	8-20-211-135-9100	Transfer to Capital Reserves	62,500.00	40.45%	44,500.00
83	8-20-211-135-9102	Transfer to Capital Reserves IT	29,500.00	1.20%	29,151.00
84	8-20-211-135-9103	Transfer to Capital Reserves Unfinished Capital			-
85		**Total Expenditures**	**425,650.00**	7.28%	**396,751.00**
86		**Total Capital**	**399,650.00**	8.45%	**368,501.00**
87		**Total Expenditures**	**8,996,972.00**	8.84%	**8,266,286.00**
88		**Eligible costs for Provincial Cost Sharing**	**8,810,923.00**	9.04%	**8,080,237.00**
89		**Provincial Funding at 50%**	***4,405,461.50***	9.04%	***4,040,118.50***
90		**Actual Provincial Funding at 50%**	**4,405,462.00**	14.52%	**3,846,869.00**
91		**Total County Contribution**	**4,401,961.00**	-0.32%	**4,415,917.00**
92		***Provincial Share***	***50.00%***		***47.61%***
93		***County Share***	***50.00%***		***52.39%***

		EMERGENCY SERVICES			
		BUDGET - 2012			
Item #	Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
		Emergency Management			
		Revenues			
A.		**Administration**			
94	4-25-220-111-0421	Federal Subsidy			-
95	4-25-220-111-0699	Other Revenue			-
96		**Total Revenues**	**0.00**	**0**	**0**
		Expenditures			
97	4-25-220-111-1113	Part Time Salaries and Wages	0.00	0.00%	-
98	4-25-220-111-1210	Employment Benefits	0.00	0.00%	-
99	4-25-220-111-1230	Workers Compensation - Contributions			-
100	4-25-220-111-3148	Vehicle Maintenance	1,500.00	-70.00%	5,000.00
101	4-25-220-111-3301	Equipment Repairs and Maintenance			-
102	4-25-220-111-3419	Workshop Related Expenses	2,500.00	0.00%	2,500.00
103	4-25-220-111-3462	Public Education	2,500.00	-50.00%	5,000.00
104	4-25-220-111-3784	Office Supplies	1,750.00	75.00%	1,000.00
105	4-25-220-111-3786	Computer Supplies	23,407.00	151.50%	9,307.00
106	4-25-220-111-3911	Travel cost	1,000.00	-60.00%	2,500.00
107	4-25-220-111-3914	Staff Training	5,000.00	0.00%	5,000.00
108	4-25-220-111-4576	Admin Charge - Red Cross	10,000.00	0.00%	10,000.00
109	4-25-220-111-8500	Interdepartmental Transfer			-
110		**Total Expenditures**	**47,657.00**	18.24%	**40,307.00**
111		**Total Administration**	**47,657.00**	18.24%	**40,307.00**
B.		**Capital**			
		Revenues			
112	4-25-220-135-0421	Federal Subsidy	2,498.00	-26.49%	3,398.00
113	4-25-220-135-0450	Federal subsidy -Pior Yr Capital			-
114	4-25-220-135-0460	Capital Federal Revenues			-
115	6-25-220-135-0421	Federal Subsidy			-
116	8-25-220-135-0922	Transfer from Reserves - For Capita	0.00	0.00%	-
117		**Total Revenues**	**2,498.00**	-26.49%	**3,398.00**
		Expenditures			
118	4-25-220-135-3350	Equipment Purchases-Non TCA	5,550.00	0.00%	5,550.00
119	6-25-220-135-9575	Technology - Computer Pool	-		-
120	6-25-220-135-9576	Technology - Projector Pool	-		2,000.00
121	6-25-220-135-9577	Technology - Software Pool	-		-
122	8-25-220-135-9103	Transfer to Capital Reserves Unfinished Capital	7,875.00		-
123		**Total Expenditures**	**13,425.00**	77.81%	**7,550.00**
124		**Total Capital**	**10,927.00**	163.17%	**4,152.00**
125		**Total County Contribution**	**58,584.00**	31.77%	**44,459.00**

		EMERGENCY SERVICES			
		BUDGET - 2012			
Item #	Account Number		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
		Summary			
126		Total EMS Operating	4,002,311.00	-1.11%	4,047,416.00
127		Total EMS Capital	399,650.00	8.45%	368,501.00
128		**Total County Contribution**	4,401,961.00	-0.32%	4,415,917.00
129		Total EM Operating	47,657.00	18.24%	40,307.00
130		Total EM Capital	10,927.00	163.17%	4,152.00
131		**Total County Contribution**	58,584.00	31.77%	44,459.00
132		Total Emergency Medical Services	4,401,961.00	-0.32%	4,415,917.00
133		Total Emergency Management	58,584.00	31.77%	44,459.00
134		**Total Emergency Services**	4,460,545.00	0.00%	4,460,376.00

BRUCELEA HAVEN LONG TERM CARE HOME
2012 PRELIMINARY BUDGET
EXPENDITURE AND REVENUE SUMMARY
DATE: February 29, 2012

	EXPENDITURES	2012 ESTIMATE	% INCR DECR	2011 ACTUAL	2011 ESTIMATE
1	ADMINISTRATION	611,094	9.3%	594,263	558,955
2	PROGRAM & SUPPORT	463,815	5.6%	492,266	439,208
3	DIETARY	971,507	1.6%	952,099	956,050
4	NURSING	5,696,793	2.2%	5,623,130	5,572,641
5	HOUSEKEEPING	488,434	3.8%	467,437	470,328
6	LAUNDRY	228,865	6.8%	214,120	214,263
7	BUILDING & PROPERTY	419,262	2.9%	406,042	407,307
8	FACILITY COSTS	366,192	-4.6%	336,511	383,907
9	RAW FOOD	393,172	2.1%	432,639	385,265
10	**SUB TOTAL**	**9,639,134**	**2.7%**	**9,518,508**	**9,387,924**
11	Capital	298,727	**64.9%**	183,132	181,156
12	**TOTAL EXPENDITURES**	**9,937,861**	**3.9%**	**9,701,640**	**9,569,080**
	REVENUES				
	Transfer Building Reserve Surplus	62,000			
13	RESIDENT REVENUE	3,113,945	0.0%	2,995,105	3,113,945
14	PROVINCIAL SUBSIDY	5,687,226	6.2%	5,578,246	5,352,825
15	**TOTAL REVENUES**	**8,863,171**	**4.7%**	**8,573,351**	**8,466,770**
16	**COUNTY CONTRIBUTION**	**1,074,690**	**-2.5%**	**1,128,289**	**1,102,310**

2012 PRELIMINARY BUDGET
BRUCELEA HAVEN
DATE: February 29, 2012

Previous	2011
Current	2012
Year	52.14
Leap Year	52.29

	EXPENDITURES				
	ADMINISTRATION	2012 Estimate	Increase Decrease	2011 Actuals	2011 Estimate
17	Cable Revenue	-39312	0.00%	-36132	-39312
18	Salaries & Wages	323,538	13.25%	284259	285,693
19	Employee Benefits	98,500	13.31%	82659	86,932
20	Equipment - repairs & maintenance	2,800	180.00%	7297	1,000
21	Cable - total cost	16,380	-10.08%	16,555	18,216
22	Memberships	11,460	-2.29%	11,228	11,729
23	Advertising	1,560	0.00%	3,246	1,560
24	Office Supplies	16,780	0.00%	19,437	16,780
25	Travel Cost	3,400	7.94%	2,716	3,150
26	Uniforms - Nursing and R&L	11,970	-1.97%	9,646	12,210
27	Staff Training	6,200	51.22%	4,570	4,100
28	Miscellaneous	9,667	-3.88%	9,793	10,057
29	Mtce office equip contract	15,501	57.85%	6,006	9,820
	Contract Maintenance			4,333	
30	Audit	3,600	0.00%	3,600	3,600
31	Legal	4,000	0.00%	19,420	4,000
32	Professional Fees	4,000	0.00%	21,105	4,000
33	Maintenance Computer Sotware	12,050	-26.61%	15,526	16,420
34	Independent Transfer - Building Debt	109,000	0.00%	109,000	109,000
35	**TOTAL Administration**	**611,094**	9.33%	**594,263**	**558,955**
				52139	

	PROGRAM & SUPPORT				
36	Other Revenue				
37	Federal Subsidy - Student Grant	-705	0.00%	0	-705
38	Salaries & Wages	315,787	3.57%	356,647	304914
39	Employee Benefits	78,888	9.07%	76,100	72329
40	Equipment - Repair & Replacement	750	400.00%	101	150
41	Recreation	7,800	-2.50%	7,562	8000
42	Supplies - General	2,500	0.00%	2,379	2500
43	Travel Cost	200	0.00%	0	200
44	Staff Training	5,615	133.96%	1,039	2400
45	Purchased Service - Dietitian	40,230	8.67%	36,850	37020
46	Purchased Service - Music Therapy	12,750	2.82%	11,589	12400
47	**TOTAL Program & Support**	**463,815**	**5.60%**	**492,266**	**439,208**
				24607	

Recreation & Leisure Per Diem Funding			
Jan to March	$8.35	$109,418.40	
Apr - Jun	$8.60	$112,700.95	
Jul - Dec	$8.73	$231,310.08	
TOTAL		**$453,429.43**	-10386

2012 PRELIMINARY BUDGET
BRUCELEA HAVEN
DATE: February 29, 2012

	DIETARY	2011 Estimate	Increase Decrease	2012 Actuals	2012 Estimate
48	Salaries & Wages	776,503	16.35%	667350	667409
49	Employee Benefits	154,049	9.75%	143221	140365
50	Equipment - Repairs & Maintenance	10,000	0.00%	13,055	10000
	Equipment purchase - not capital				0
51	Supplies - General	31,335	221.38%	8,773	9750
52	Employee Uniform/Boot	2,720	0.00%	2,254	2720
53	Staff Training	1,100	205.56%	739	360
54	Purchased Services - Food Company	1,200	-99.08%	130,678	130846
55	Expenditure Recoveries	-5,400	0.00%	-13,970	-5400
56	**TOTAL Dietary**	**971,507**	**1.62%**	**952,099**	**956,050**
				15457	
	NURSING				
57	Provincial Subsidy - RAI	-76,400	0.00%	-76404	-76400
58	Provincial Subsidy - RPN	-105,300	0.00%	-104,454	-105300
59	Provincial Subsidy - Dr. On-Call	-14,400	0.00%	-14,400	-14400
60	Provincial Subsidy - HINF	-100,000	0.00%	-163,107	-100000
61	Federal Subsidy - Student Grant	0	-100.00%	-3,430	-3000
62	Other Revenue	-50,600		-3,000	-5800
63	Salaries & Wages	4,709,226	1.59%	4,672,422	4635464
64	Employee Benefits	975,446	2.24%	950,392	954034
65	Equipment - Repairs & Maintenance	25,550	149.27%	6,450	10250
66	High Intensity Needs	100,000	0.00%	163,107	100000
67	Incontinent supplies	64,572	0.00%	74,613	64572
68	Medical & Nursing Supplies	58,000	5.45%	61,439	55000
69	Travel Cost	750	0.00%	547	750
70	Staff Training	5,150	245.64%	2,119	1490
71	Maintenance Equip. - Arjo Contract	19,171	3.00%	18,941	18613
72	Home physician	15,768	0.00%	15,768	15768
73	Physician On-Call	14,400	0.00%	14,400	14400
74	Contracted OT Services	44,460			0
	Expense Recoveries			-732	
75	Equipment - Medical	11,000	52.78%	8,459	7200
76	**TOTAL Nursing**	**5,696,793**	**2.23%**	**5,623,130**	**5,572,641**
	HOUSEKEEPING				
77	Salaries & Wages	348,237	2.71%	332043	339034
78	Employee Benefits	81,972	2.92%	80610	79649
79	Equipment - Repairs & Maintenance	3,880	0.00%	2916	3880
80	Supplies - General	45,000	14.50%	43,398	39300
81	Travel Cost	0		0	0
82	Employee Uniform/Boot	1,085	0.00%	976	1085
83	Staff Training	0		0	0
84	Maintenance - Building & Grounds	8,260	11.92%	7,494	7380
85	**TOTAL Housekeeping**	**488,434**	**3.85%**	**467,437**	**470,328**

2012 PRELIMINARY BUDGET
BRUCELEA HAVEN
DATE: February 29, 2012

	LAUNDRY	2012 Estimate	Increase Decrease	2011 Actuals	2011 Estimate
86	Salaries & Wages	163,828	3.00%	159144	159,063
87	Employee Benefits	39,108	3.54%	38427	37,770
88	Equipment - Repairs & Maintenance	4,000	0.00%	2439	4,000
89	Bedding and Linen	15,000	87.50%	7,555	8,000
90	Supplies - General	11,500	15.00%	10,754	10,000
91	Employee Uniforms/Boot	530	0.00%	477	530
92	Travel Cost	0		0	0
93	Staff Training	0		0	0
94	Expense Recoveries	-5,100	0.00%	-4,676	-5,100
95	**TOTAL Laundry**	**228,865**	**6.82%**	**214,120**	**214,263**

	BUILDING & PROPERTY OPERATIONS				
96	Federal Subsidy - Student Grant	-705	0.00%	-662	-705
97	Salaries & Wages	214,371	2.91%	203363	208311
98	Employee Benefits	48,088	4.10%	45241	46196
99	Vehicle Maintenance	3,000	20.00%	2166	2500
100	Maintenance Building and Grounds-3214	11,500		12,422	6500
101	Equipment Repairs & Maintenance	36,735	31.20%	52,567	28000
102	Telephone	2,200	0.00%	1,843	2200
103	Supplies - General	32,000	0.00%	28,598	32000
104	Travel cost	750	0.00%	243	750
105	Employee Uniforms/Boot	530	0.00%	477	530
106	Staff Training	1,000	0.00%	0	1000
107	Contract - Snow Removal - 4501	12,000	20.00%	12,783	10000
108	Contract - Garbage - 4502	11,100	-15.91%	9,148	13200
109	Maintenance Building & Grounds -4503	18,180	-38.33%	13,899	29480
110	Contract - Fire and Safety - 4505	10755	0.75%	13,562	10675
111	Contract - Equipipment Maint	17,758	6.53%	10,391	16670
112	**TOTAL Building & Property**	**419,262**	**2.94%**	**406,042**	**407,307**

2012 PRELIMINARY BUDGET
BRUCELEA HAVEN
DATE: February 29, 2012

	FACILITY COSTS	2,012 Estimate	Increase Decrease	2011 Actuals	2011 Estimate
113	Other Revenue	0		0	0
114	Rental Income - Hair	-1,323	2.80%	-1102	-1,287
115	Rental Income - Interdeparment - Early Years	-6,504	53.40%	-6360	-4,240
116	Natural Gas	104,000	-7.14%	91974	112,000
117	Utilities-hydro	185,000	-5.13%	170474	195,000
118	Water and Sewer	36,750	4.40%	33627	35,200
119	Insurance	33,173	6.21%	31235	31,234
120	Telephone	15,096	-5.65%	16663	16,000
121	**TOTAL Facility Costs**	**366,192**	**-4.61%**	**336,511**	**383,907**

	RAW FOOD COST				
122	Raw Food	405,772	1.99%	438701	397,865
123	Expense Recoveries	-12,600	0.00%	-6061	-12,600
124	**TOTAL Raw Food Costs**	**393,172**	**2.05%**	**432,639**	**385,265**

RAW FOOD Per Diem Funding		
January to March	$7.46	$97,755.84
April to June	$7.46	$97,755.84
July to December	$7.46	$197,660.16
Total Raw Food Revenue		**$393,171.84**

	CAPITAL			
125	Sale of Equipment	-39,403		-12000
126	Transfer from Reserves for IT	-1,000	-1,000	-1,000
127	Transfer From Reserves - Capital	-20,000	-48,334	-33,000
128	Building Interior	68441		20,000
129	Building Interior Appliances	25000	3969	5,000
130	Building Interior Furnishings	0	12555	15,000
131	Equipment Medical	12091	0	0
132	Equipment Other	37000	0	10,000
133	Equipment Operational - Pooled	37801	2443	14,400
134	Technology - Computer Pool	25,400		13,053
135	Technology - Other	0	13,534	13,000
136	Furniture and Fixtures - Office			0
137	Transfer to Capital Reserves	150012		136,703
138	**TOTAL CAPITAL**	**298,727**	**238,110**	**181,156**

TOTAL EXPENDITURES	9937861	9756618	

Gateway Haven
2012 PRELIMINARY BUDGET
EXPENDITURE AND REVENUE SUMMARY
DATE: February 23rd., 2012

	EXPENDITURES	2012 ESTIMATE	% INCR DECR	2011 ACTUAL	2011 ESTIMATE
				Unavailable	
1	ADMINISTRATION	562,071	3.9%	491,790	540,894
2	PROGRAM & SUPPORT	365,409	5.8%	373,271	345,275
3	DIETARY	708,746	3.3%	702,998	686,088
4	NURSING	4,082,369	2.3%	3,937,032	3,992,109
5	HOUSEKEEPING	354,665	3.1%	352,334	343,907
6	LAUNDRY & LINEN	160,753	2.8%	157,087	156,400
7	BUILDING & PROPERTY	298,672	7.2%	299,222	278,512
8	FACILITY COSTS	288,652	-7.2%	273,519	311,118
9	RAW FOOD	273,036	2.1%	305,188	267,545
10	**SUB TOTAL**	**7,094,374**	**2.5%**	**6,892,440**	**6,921,848**
11	Capital	203,722	17.0%	124,562	174,156
12	**TOTAL EXPENDITURES**	**7,298,096**	2.8%	**7,017,002**	**7,096,004**
	REVENUES				
	One Time Funding MOHLTC	0			
13	RESIDENT REVENUE	2,050,566	0.0%	2,064,422	2,050,566
14	PROVINCIAL SUBSIDY	3,937,633	4.5%	3,699,177	3,768,767
15	**TOTAL REVENUES**	**5,988,199**	**2.9%**	**5,763,599**	5819333
		0			
16	**COUNTY CONTRIBUTION**	**1,309,897**	**2.6%**	**1,253,403**	**1,276,671**

2012 BUDGET ESTIMATE
Gateway Haven February 23 , 2012

		2012 Estimate	Increase Decrease	2011 Actuals	2011 Estimate
	EXPENDITURES				
	GENERAL & ADMINISTRATIVE				
17	Cable Revenue	-28000	0.0%	-21825	-28000
18	Salaries	246,350	2.2%	239749	241,141
19	Employee Benefits	73,251	13.5%	66517	64,547
20	Equipment - Replacement/Repairs	7,725	0.0%	4230	7,725
21	Cable - total cost	16,000	0.0%	10,611	16,000
22	Memberships	8,950	2.6%	8,877	8,725
23	Advertising	2,000	0.0%	2,041	2,000
24	Office Supplies	16,300	0.0%	8,135	16,300
25	Travel Exp./Res. Trans.	5,500	0.0%	4,498	5,500
26	Postage	2,400	0.0%	2,244	2,400
27	Uniforms - Nursing and R&L	9,655	0.0%	0	9,655
28	Staff Training/Convention	10,300	0.0%	6,345	10,300
29	Miscellaneous	6,040	-27.2%	9,113	8,301
30	Mtce office equip contract	10,000	0.0%	9,156	10,000
31	Consultant Fees	30,000	0.0%	0	30,000
32	Audit Fees	3,600	0.0%	3,600	3,600
33	Legal	15,000	114.3%	17,248	7,000
34	Professional Fees	1,000	42.9%	1,393	700
35	Maintenance Computer Software	17,000	6.3%	11,109	16,000
36	Transfer - Building Debt	109,000	0.0%	109,000	109,000
37	Expense Recoveries	0		-252	0
38	**TOTAL General & Admin.**	**562,071**	3.9%	**491,790**	**540,894**

	PROGRAM & SUPPORT SERVICES				
39	Expense Recovery			-2260	
40	Provincial Student Grant	0			0
41	Donations	0			0
42	Salaries	244,983	7.0%	279,408	229,038
43	Employee Benefits	57,721	8.3%	55,630	53,308
44	Equipment - Repl. & Repair	100	-80.0%	5	500
45	Recreation	4,725	0.0%	4,119	4,725
46	Entertainment	2,400	0.0%	2,070	2,400
47	Supplies	3,000	30.4%	2,448	2,300
48	Travel Exp.	100	0.0%	0	100
49	Staff Training	1,100	-8.3%	181	1,200
50	Purchased Servcies: Dietitian/SW	44,000	-1.2%	24,964	44,524
51	Therapies	6,680	0.0%	5,795	6,680
52	Restorative Care	600		542	500
	Employee Uniforms			369	
53	**TOTAL Program & Support**	**365,409**	5.8%	**373,271**	**345,275**

2012 BUDGET ESTIMATE
Gateway Haven

	DIETARY SERVICES	2012 Estimate	Increase Decrease	2011 Actuals	2011 Estimate
54	Salaries	561,235	15.3%	499052	486742
55	Employee Benefits	119,602	20.2%	101869	99509
56	Equipment - Replacement/Repair	12,000	0.0%	15,914	12000
57	Supplies and Misc.	28,200	1181.8%	1,691	2200
58	Uniforms	1,805	0.0%	1,278	1805
59	Staff Training	225	-72.7%	579	825
60	Purchased Services	1,356	0.0%	98,869	104602
61	Travel	500	0.0%	161	500
62	Expenditure Recoveries	-16,177	-26.8%	-16,415	-22095
63	**TOTAL Dietary Services**	**708,746**	3.3%	**702,998**	**686,088**

	NURSING & PERSONAL CARE				
64	MOH Funding recovery RAI	-60,000	0.0%	-60,000	-60000
65	MOH Funding recovery RPN	-69,500	-4.5%	-70,629	-72744
66	Physician On-Call recovery	-10,000	0.0%	-10,000	-10000
67	Exp. Recov./Hi intensity	-20,000	0.0%	-10,642	-20000
68	Student Grants (HRDC & Hosp)	-820			0
69	Other Revenue	-87,745		-2,407	4000
70	Salaries	3,401,876	3.6%	3,260,847	3282861
71	Employee Benefits	721,524	3.9%	663,247	694342
72	Equipment - Replacement/Repair	22,150	37.2%	10,503	16150
73	Drugs	500	0.0%	0	500
74	High intensity needs	15,000	-25.0%	16,738	20000
75	Incontinent supplies	50,000	0.0%	43,215	50000
76	Med. & Nursing Supplies/Misc	46,000	9.5%	46,751	42000
77	Travel Expense	1,000	0.0%	767	1000
78	Staff Training	3,140	25.6%	2,246	2500
79	Maintenance Equipment Contract	20,500	0.0%	18,645	20500
80	Home physician	11,000	0.0%	10,950	11000
81	Physician On-Call expense	10,000	0.0%	10,000	10000
82	Expense Recoveries	0		-92	0
83	Equipment - Medical -one time	27,745			0
	Employee Uniforms			6,892	
84	**TOTAL Nursing & Personal Care**	**4,082,369**	2.3%	**3,937,032**	**3,992,109**

	HOUSEKEEPING SERVICES				
85	Salaries	265,890	3.1%	264383	257993
86	Employee Benefits	61,735	3.1%	62771	59874
87	Equipment - /Repair	2,500	0.0%	2547	2500
88	Supplies / Misc.	23,000	4.5%	21,771	22000
89	Travel Expense	100	0.0%	0	100
90	Uniforms	940	0.0%	846	940
91	Staff Training	500	0.0%	16	500
92	Expense Recoveries	0			0
93	**TOTAL Housekeeping Services**	**354,665**	3.1%	**352,334**	**343,907**

2012 BUDGET ESTIMATE
Gateway Haven February 23, 2012

	LAUNDRY & LINEN SERVICES	2012 Estimate	Increase Decrease	2011 Actuals	2011 Estimate
94	Salaries	119,638	2.5%	117794	116704
95	Employee Benefits	25,390	2.9%	24876	24671
97	Equipment - Repair and Mtce	2,000	-20.0%	1417	2500
96	Bedding/Linen	7,000	0.0%	6,970	7000
98	Laundry Supplies / Misc.	9,000	20.0%	8,435	7500
99	Uniforms	625	0.0%	454	625
100	Travel Expense	100	0.0%	0	100
101	Staff Training	0	-100.0%	0	300
102	Expense Recovery	-3,000	0.0%	-2,860	-3000
103	**TOTAL Laundry & Linen Services**	**160,753**	2.8%	**157,087**	**156,400**

	BUILDING & PROPERTY - SERVICES				
104	Building Rentals	-27,600	2.4%	-24315	-26964
105	Salaries	184,933	6.2%	164523	174127
106	Employee Benefits	42,894	7.3%	37941	39979
107	Mtce Building and Grounds-3214	12,100	49.4%	9,902	8100
108	Equipment Repairs and Maint	30,865	28.6%	44,585	24000
109	Telephone	0	-100.0%	198	720
110	Supplies	2,000	0.0%	2,276	2000
111	Travel Expense	800	-20.0%	483	1000
112	Uniforms	385	0.0%	346	385
113	Staff Training	1,000	0.0%	144	1000
114	Snow Removal Contract -4501	10,700	0.0%	10,610	10700
115	Garbage Contract -4502	8,570	0.0%	8,585	8570
116	Maint Building and Grounds -4503	23,680	-1.2%	30,870	23970
117	Fire and Safety - 4505	4220	2.4%	6,080	4120
118	Equip Maint Contract	6,380	-6.2%	6,994	6805
	Expense Recovery	-2,255			
119	**TOTAL Building & Property**	**298,672**	7.2%	**299,222**	**278,512**

2012 BUDGET ESTIMATE
Gateway Haven
February 16,2012

	FACILITY COSTS	2012 Estimate	Increase Decrease	2011 Actuals	2011 Estimate
120	Other Revenue	0			0
121	Rental Income Hair	-2,080	4.0%		-2000
122	Natural Gas	89,737	-10.0%	82615	99737
123	Utilities-hydro	147,526	-5.4%	140501	156026
124	Water and Sewer	20,500	2.6%	19518	19980
125	Insurance	22,809	-1.7%	23215	23215
126	Communication -telephone/fax	10,160	-28.2%	7669	14160
127	**TOTAL Facility Costs**	**288,652**	-7.2%	**273,519**	**311,118**
	RAW FOOD COST				
128	Raw Food	280,206	-6.3%	312567	299065
129	Expenditure Recoveries	-7,170	-77.3%	-7380	-31520
130	**TOTAL Raw Food Costs**	**273,036**	2.1%	**305,188**	**267545**
	CAPITAL				
131	Sale of Equipment	114,500			0
132	Transfer from Reserves for IT	-15,400	20.3%	26,950	-12800
133	Transfer From Reserves for Capital	-114,500	#DIV/0!	-12,800	0
134	Building Site Elements	30000	#DIV/0!		0
135	Equipment-	23000	-18.4%	9523	28200
136	Equipment Operational - Pooled	10000	0.1%		9990
137	Technology - Computer Pool	43,100	14.9%	13,338	37500
138	Transfer to Reserves IT	5,400	0.0%	8,152	5400
139	Transfer to Reserves	107,622.00	1.7%	79400	105866
140	**TOTAL EXPENDITURES**	**203,722**	17.0%	**124,562**	**174,156**
	Total Expenditures	7298096	2.8%	7017002	7096004
	Total Revenues	5988199	2.9%	5763599	5819333
141	**County Contribution**	**1,309,897**	**2.60%**	**1,253,403**	**1,276,671**

COUNTY OF BRUCE TRANSPORTATION BUDGET - 2012

6-Mar-12

TRANSPORTATION OPERATING BUDGET- 2012

	2011	2011	2012	2012	2012
Account Number	**Net Budget**	**Actuals**	**Expenditure**	**Revenue**	**Net**
Admin Expenditures	1,149,300	1,300,934	1,281,600	90,000	1,191,600
Paved Roads Maintenance	439,400	445,267	670,600	53,667	616,933
Unpaved Roads Maintenance	90,000	79,927	45,000	0	45,000
Bridge/Culvert Maintenance	345,000	345,335	360,000	0	360,000
Roadside Maintenance	385,000	370,515	495,000	18,000	477000
Traffic Control	440,000	454,145	480,000	0	480,000
Winter Maintenance	2,577,420	2,493,175	2,500,000	0	2,500,000
Total Operating Budget	**$ 5,426,120**	**$ 5,489,298**	**$ 5,832,200**	**$ 161,667**	**$ 5,670,533**

TRANSPORTATION CAPITAL BUDGET- 2012

	2011	2011	2012	2012	2012
Account Number	**Net Budget**	**Actuals**	**Expenditure**	**Revenue**	**Net**
Housing & Equipment Capital	750,000.0	749,999	1,224,000	385,520	838,480
Paved Roads Capital	2,528,380.0	2,534,451	6,705,754	4,022,602	2,683,152
Unpaved Roads Capital	-	-	-	-	-
Bridge/Culvert Capital	1,315,000.0	1,256,008	1,797,000	447,000	1,350,000
Traffic Control Capital	289,000.0	278,743	300,000	138,565	161,435
			0	0	0
Total Capital Budget	**$ 4,882,380**	**$ 4,819,201**	**$ 10,026,754**	**$ 4,993,687**	**$ 5,033,067**
Total Capital and Operating Budget	**$ 10,308,500**	**$ 10,308,499**	**$ 15,858,954**	**$ 5,155,354**	**$ 10,703,600**
Total % Budget increase from 2011					**3.833%**

COUNTY OF BRUCE TRANSPORTATION BUDGET
TRANSPORTATION OPERATING BUDGET- 2012

6-Mar-12

Account Number	2011 Net Budget		2012 Expenditure	2012 Revenue	2012 Net
Administration					
General Revenues					
Federal MNR	-35,000	-35,576		35,000	-35,000
Licences and Permits	-15,000	-16,657		15,000	-15,000
Provincial Subsidy		-5,190			
Other Revenue		-441			
Transfer interdepartmental	-10,000			10,000	-10,000
Total General Revenues	**-60,000**	**-57,863**		**60,000**	**-60,000**
Admin Expenditures	899,300	930,785	933,600		
Staff Training	50,000	82,466			
Health and Safety Expenditures			150,000		
Shop Expenditures	220,000	288,890	163,000		
Pre-Engineering	40,000	56,656	35,000	30,000	5,000
Total Administration	$ 1,149,300	$ 1,300,934	$ 1,281,600	$ 90,000	$ 1,191,600
Paved Roads Maintenance					
Cold Mix	76,400	79,278	60,000		60,000
Hot Mix Improvements		5,316	49,600	23,667	25,933
Spray Patching	115,000	106,586	120,000		120,000
Shoulder Dragging	45,000	65,968	75,000		75,000
Shouldering	128,000	130,222	256,000	0	256,000
Crack Sealing	30,000	30,000	60,000	30,000	30,000
Sweeping	45,000	27,897	50,000		50,000
Total Paved Roads Maintenance	439,400	**$ 445,267**	**$ 670,600**	**$ 53,667**	**$ 616,933**
Unpaved Roads Maintenance					
Dragging	15,000	15,319	10,000		10,000
Dust Layer	15,000	9,811	15,000		15,000
Resurface Gravel	60,000	54,796	20,000		20,000
Total Unpaved Roads Maintenance	**$ 90,000**	**$ 79,927**	**$ 45,000**		**$ 45,000**
Bridge/Culvert Maintenance					
Bridge Maintenance Off Cty Rds	100,000	77,561	100,000		100,000
Bridge Maintenance On Cty Roads	45,000	27,099	60,000		60,000
Culvert Maintenance	200,000	240,675	200,000		200,000
Total Bridge/Culvert Maintenance	345,000	**$ 345,335**	**$ 360,000**		**$ 360,000**
Roadside Maintenance					
Weed Spraying	20,000	1,186	10,000		10,000
Mowing	55,000	50,093	55,000		55,000
Equipment Cost Distributed					
Brushing	100,000	104,973	125,000		125,000
Catch Basins and Drains	50,000	34,873	95,000		95,000
Ditching	120,000	126,088	160,000		160,000
Debris and Litter Pickup	20,000	32,886	30,000		30,000
Municipal Drains	20,000	20,415	20,000	18,000	2,000
Total Roadside Maintenance	385,000	**$ 370,515**	**$ 495,000**	**$ 18,000**	**$ 477,000**
Traffic Control					
Signs Initial Cost	0		0		0
Signs Erection and Maintenance	150,000	143,682	150,000		150,000
Guiderails	30,000	27,739	60,000		60,000
Summer Patrol	70,000	100,207	70,000		70,000
Zone Painting	160,000	147,188	160,000		160,000
Signals/Illumination	20,000	33,890	30,000		30,000
Traffic Counts	10,000	1,441	10,000		10,000
Total Traffic Control	**$ 440,000**	**$ 454,145**	**$ 480,000**		**$ 480,000**
Winter Maintenance					
Snow Plowing/Sanding	1,641,950	1,678,500	1,564,000		1,564,000
Snow Fence	12,047	17,515	12,000		12,000
Course Salt Purchases	601,597	495,906	602,000		602,000
Winter Standby	165,611	172,403	166,000		166,000
Snow Blowing	5,146	3,235	5,000		5,000
Winter Sand/Salt Mixture	151,069	125,617	151,000		151,000
Total Winter Maintenance	2,577,420	**$ 2,493,175**	**$ 2,500,000**		**$ 2,500,000**
Total Transportation Operating Budget	**$ 5,426,120**	**$ 5,489,298**	**$ 5,832,200**	**$ 161,667**	**$ 5,670,533**

TRANSPORTATION CAPITAL BUDGET- 2012 6-Mar-12

Account Number	2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
Housing & Equipment Capital					
EQUIPMENT					
Tandem Truck					
Revenues		120,006		266,656	
Expenditures	355,000	475,796	472,000		
Tandem Truck	355,000	355,790			205,344
Gradall					
Revenue		308,183			
Expense to pay back 2011 trans to work cap	10000	318183.26	289,000		
Gradall	10,000	10,000			289,000
One Ton					
2011 Carryover for dump box				10,000	
Expenditures for 2011 dump box			10,000		
One Ton					-
1/2 Ton					
Revenue					
Expenditures			81,000		
1/2 Ton					81,000
Misc.					
Revenue					
Expenditures			35,000		
Misc.					35,000
Computer					
Revenue					
Expenditures	8,000	3,367	28,000		
Computer	8,000	3,367			28,000
Total Station (EDM)					
Revenue					
Expenditures			36,000		
Total Station (EDM)					36,000
Misc Revenue					
Revenue				15,000	(15,000)
Expenditure	10,000	2,264			
Total Equipment	**383,000**	**371,421**	**951,000**	**291,656**	**659,344**
HOUSING					
Lucknow Shop					
Pre-Eng.					
Revenue					
Expenditures			50,000		
Pre-Eng.					50,000
New Shop Reserve					
Revenue					
Expenditures	277,000	289,712	95,000		
New Shop Reserve	277,000	289,712			95,000
Walkerton Shop					
Pond/berm					
2011 carryover	21,000	6,854		13,864	
Expenditures	21,000	6,854	18,000		
Pond/berm	0	0			4,136
Oil Separator/storm					

TRANSPORTATION CAPITAL BUDGET- 2012

6-Mar-12

Account Number	2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
2011 carryover				25,000	
Expenditures	25,000	25,000	25,000		
Oil Separator/storm	25,000	25,000			-
Upgrade Hydro					
2011 carryover	15,000			15,000	
Expenditures	15,000	0	15,000		
Upgrade Hydro	0	0			-
Walkerton Shop	21,500	20,234			
Walkerton Exhaust					
Exhaust System					
2011 carryover	35,000	35,000			
Expenditures	38,500	38,632			
Exhaust System Walkerton	3,500	3,632			
Paisley Shop					
Exhaust System					
2011 carryover	0	0		40,000	
Expenditures	40,000	40,000	40,000		
Exhaust System	40,000	40,000			-
Wiarton Shop					
Exhaust System					
Revenue					
Expenditures			30,000		
Exhaust System					30,000
Total Housing			**273000**	**93863.54**	**179136.46**
Total Housing & Equipment	367,000	378,579	$ 1,224,000	$ 385,520	$ 838,480

TRANSPORTATION CAPITAL BUDGET- 2012

6-Mar-12

Account Number		2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
Paved Roads Capital						
01F N. Limits of Kinlough to Kings Hwy 9						
Revenue	Project Reserve	12,000	0		12,000	
Expenditures		12,000	0	12,000		
01F N. Limits of Kinlough to Kings Hwy 9		0	0			0
01G Highway 9 to Kin/Kinloss Boundry						
Revenue	Gas Tax	175,000	175,000			
Expenditures		210,000	203,988			
01G Highway 9 to Kin/Kinloss Boundry		35,000	28,988	0		0
01H Kin/Kinloss Boundary to Glammis						
Revenue	Gas Tax	175,000	175,000			
Expenditures		220,000	226,835			
01H Kin/Kinloss Boundary to Glammis		45,000	51,835	0		0
01I CR 15 to CR 20				150,000		150000
03A Mildmay to Maple Creek Drive		15,000	14,027	0		0
04C S. Limit of Teeswater to N Limit of Teeswater						
Revenue	Hot Mix Reserves	360,000	0		406,000	
Revenue	Carryover				113,411	
Expenditures		500,000	140,000	590,000		
04C S. Limit of Teeswater to N Limit of Teeswater		140,000	140,000			70,589
04F Highway 9 to McGivern St.						
Revenue	Gas Tax	250,000	250,000			
Expenditures		285,000	289,877			
04F Highway 9 to McGivern St.		35,000	39,877	20,000		20,000
06B Mill St. (Teeswater) to Bruce Rd 4						
Revenue	Carryover				40,000	
Expenditures		40,000	40,000	60,000		
06B Mill St. (Teeswater) to Bruce Rd 4		40,000	40,000			20,000
06C Bruce Rd #4 (Tees) to Andrew St (Teeswater)						
Revenue	Hot Mix Reserves	360,000			306,000	
Revenue	Carryover				124,611	
Expenditures		500,000		540,000		
06C Bruce Rd #4 (Tees) to Andrew St (Teeswater)		140,000	140,000			109,389
06 East A, Grey Road 10 to Highway 9		0	3,142	20,000		20,000
06 East F, CR 28 to CR 12						
Revenue	Carryover				143,903	
Expenditures				170,000		
06 East F, CR 28 to CR 12		160,000	160,000			26,097
06E CulrossS/R 25 to Wolfe Street						
Revenue	Gas Tax				100,000	
Expenditures				190,000		
06E CulrossS/R 25 to Wolfe Street						90,000
06F Wolf Street to Culross/Kinloss Boundary				90,000		90,000
06G Culross/Kinloss Boundary to Bruce Road 1						
Revenue	Gas Tax				100,000	
Expenditures				190,000		
06G Culross/Kinloss Boundary to Bruce Road 1						90,000
06H Bruce Road 1 to East limit of Ripley						
Revenue	Gas Tax				1,000,000	
Expenditures				1,100,000		

TRANSPORTATION CAPITAL BUDGET- 2012

6-Mar-12

Account Number		2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
06H Bruce Road 1 to East limit of Ripley						100,000
07D Huron/Kincardine Rd to King's Highway 9						
Revenue	Carryover				150,000	
Expenditures		150,000	150,000	180,000		
07D Huron/Kincardine Rd to King's Highway 9		150,000	150,000			30,000
08C Community Centre Drive to Bruce Rd 13						
Revenue	Project Reserves	400,000	0		408,000	
Expenditures		400,000	0	408,000		
08C Community Centre Drive to Bruce Rd 13		0	0			0
09D Waughs Rd to Cameron Rd		22,580	22,580			
09H Hwy #6 to West Rd						
Revenue	Carryover				3,000	
Expenditures		15,000	11,462	3,000		
09H Hwy #6 to West Rd		15,000	11,462			0
10B Bruce Rd #30 to N Limits of Chesley		5,000	0			0
12C Weiss Dr. (Formosa) to Wilmar Drive (Formosa)			2,750	120,000		120,000
13A Highway 21 to Copway Rd						
Revenue	Carryover				40,000	
Expenditures		40,000	40,000	75,000		
13 A Highway 21 to Copway Rd		40,000	40,000			35,000
15E Zettel Lane Pinkerton to Bruce Rd 20		0	763			
15G East limt of Glammis to West Limit of Glammis						
Revenue	Carryover				20,000	
Expenditures		20,000	20,000	20,000		
15G East limt of Glammis to West Limit of Glammis		20,000	20,000			0
15J W W Limits of Tiver to MCPerson Rd Inverhuron		0	2,568			
17BW Limits of Invermay to E Limits of Arkwright						
Revenue	Gas Tax	463,000	463,200			
Expenditures		510,000	486,087			
17BW Limits of Invermay to E Limits of Arkwright		46,800	22,887			
17C East Limit Arkwright to West limit Arkwright				50,000		50,000
17D West Limit Arkwright to Bruce Road 3						
Revenue	Gas Tax				763,000	
Expenditures				850,000		
17D West Limit Arkwright to Bruce Road 3						87,000
23D Bruce Rd 15 to Bruce Road 20				192,754		192,754
25A King's Highway 21 to Lake Huron		7,000	21,028	30,000		30,000
28A Huron Bruce Boundary to Bruce Rd 6						
Revenue	Gas Tax	400,000	400,000			
Expenditures		550,000	548,497			
28A Huron Bruce Boundary to Bruce Rd 6		150,000	148,497			
30C 7th St (Chesley) to Chesley Bridge						
Revenue	Carryover	130,000	130,000			
Expenditures		130,000	136,821			
30C 7th St (Chesley) to Chesley Bridge		0	6,821			0
40A GBLine to Bruce Rd 10						
Revenue	Carryover	203,000	63,520		138,436	
Expenditures		470,000	350,520	175,000		
40A GBLine to Bruce Rd 10		267,000	267,000			36,564
40B CR 10 to S/R 25						
Revenue	Carryover				104,241	

TRANSPORTATION CAPITAL BUDGET- 2012

6-Mar-12

Account Number		2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
Expenditures		1,000,000	1,000,000	450,000		
40B CR 10 to S/R 25		1,000,000	1,000,000			345,759
40B S/R 25 to S/R 20				275,000		275,000
86C Washington to Walter, Lucknow				10,000		10,000
86D Walter to Montgomery St., Lucknow				10,000		10,000
G10E Grey rd 10 - N limits Han to Bruce Rd 22						
Revenue	Carryover				10,000	
Revenue	Expense Recovery			20,000		
Expenditures					10,000	
G10E Grey rd 10 - N limits Han to Bruce Rd 22		150,000	117,036			0
GBL A Scone Intersection		0	14,737	600,000		600,000
GBL B Cedar Rail Camp Ent. to Arran/Elderslie Bdry						
Revenue	Gas Tax	300,000	270,000			
Expenditures		315,000	289,581			
GBL B Cedar Rail Camp Ent. to Arran/Elderslie Bdry		15,000	19,581			0
GBL C Arran/Elderslie Bdry to CR 5						
Revenue	Gas Tax	200,000	230,000			
Expenditures		210,000	253,330			
GBL C Arran/Elderslie Bdry to CR 5		10,000	23,330			0
GBL D CR 5 to HWY 21						
Revenue	Project Reserve				50,000	
Expenditures				50,000		
GBL D CR 5 to HWY 21						0
WRE West Rd-Little Pike Bay to Bruce Rd 9		20,000	25,541	50,000		50,000
Land Purchases - Paved Roads				25,000		25,000
Total Paved Roads Capital		**$ 2,528,380**	**$ 2,534,451**	**$ 6,725,754**	**$ 4,042,602**	**$ 2,683,152**

Unpaved Roads Capital			
Unpaved Roads	0	0	0
Total Unpaved Roads Capital	0	0	0

TRANSPORTATION CAPITAL BUDGET- 2012

6-Mar-12

Account Number		2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
Bridge/Culvert Capital						
Bridge Infrastructure Study						
Revenue	Bridge Reserve				40,000	
Expenditures				40,000		
Bridge Infrastructure Study						0
Penetangore Bridge 71590						
Revenue	Project Reserve	11,000	0		92,584	
Revenue	Bridge Reserve				67,416	
Expenditures		800,000	789,000	160,000		
Penetangore Bridge 71590		789,000	789,000			0
Naggs Bridge 00130		145,000	167,760			0
Hay's Bridge 000220						
Revenue	Bridge Reserve				20,000	
Expenditures				20,000		
Hay's Bridge 000220		0	1,022			0
Hanover Park Bridge 102170B						
Revenue	Bridge Reserve				6,000	
Expenditures				6,000		
Hanover Park Bridge 102170B		6,000	6,000			0
Campbell Thede Bridge						
Revenue	ISF	55,000	13,312			
Expenditures		75,000	16,736			
Campbell Thede Bridge		20,000	3,424			
Lot 35 Conc 7 Elderslie 04900B		10,000	4,028			
Sauble River 14820B		75,000	39,390			
Sauble River 15480B		80,000	44,028			
Dudgeon Bridge 000180						
Normanby/Carrick Boundary Bridge 0003000						
Revenue	Carryover				10,376	
Revenue	Bridge Reserve				19,624	
Expenditure		20,000	20,000	30,000		
Normanby/Carrick Boundary Bridge 000300		20,000	20,000			0
Grey Road 10 (Old 10-590)						
Revenue	Bridge Reserve				15,000	
Expenditures				15,000		
Grey Road 10 (Old 10-590)						0
Grey Road 10 (Old 10-900)						
Revenue	Bridge Reserve				60,000	
Expenditures				60,000		
Grey Road 10 (Old 10-900)						0
GBL Bridge 04900B (Old 00020)				0		0
GBL Bridge 14820B (Old 00060)				0		0
GBL Bridge 15480B (Old 00070)				0		0
Stoney Creek Culvert #13590						
Revenue	Project reserve				97,000	
Expenditures		23,000	23,000	97,000		
Stoney Creek Culvert #13590		23,000	23,000			0
Culvert 4000720 RD 40 Lot 35 Conc 12		80,000	87,139			
CR 86 Culvert 8610480C		20,000	24,216			
CR 86 Culvert 8630320C						

TRANSPORTATION CAPITAL BUDGET- 2012

6-Mar-12

Account Number	2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
Revenue Bridge Reserve				25,000	
Expenditures	25,000	25,000	25,000		
CR 86 Culvert 8630320C	25,000	25,000			0
Administration Trfr to Reserves	22,000	22,000	1,350,000		
Total Bridge/Culvert Capital	$ 1,315,000	$ 1,256,008	$ 1,803,000	$ 453,000	$ 1,350,000

TRANSPORTATION CAPITAL BUDGET- 2012

6-Mar-12

Account Number	2011 Net Budget	2011 Actual	2012 Expenditure	2012 Revenue	2012 Net
Traffic Control Capital					
911 Signs	4,000	4,277	4,000		4,000
Sign Project - Tourism/Hwys			0		
Signs Initial Cost	60,000	53,708	60,000		60,000
Pedestrian Signals, CR 4, Colborne/Durham, Walkerton					
Revenue Carryover				25,000	
Expenditure			30,000		
Pedestrian Signals, CR 4, Colborne/Durham, Walkerton	30,000	30,000			5,000
Illuminares, CR 19 and CR 30, Chesley			20,000		20,000
Pedestrian Signals, CR 17, Gustavos St., Port Elgin			35,000		35,000
Traffic Signals, Younge/McGivern, Walkerton	55,000	50,757	0		0
Traffic Signals, CR 4, Durham/Jackson, Walkerton					
Revenue Carryover				13,565	
Expenditure	40,000	40,000	26,000		
Traffic Signals, CR 4, Durham/Jackson, Walkerton	40,000	40,000			12,435
Pedestrian Signals, CR 4/James, Teeswater					
Revenue Carryover				15,000	
Expenditure			25,000		
Pedestrian Signals, CR 4/James, Teeswater	15,000	15,000			10,000
Traffic Signals, GBL/CR 10 Scone					
Revenue Carryover				85,000	
Expenditure	85,000	85,000	100,000		
Traffic Signals, GBL/CR 10 Scone	85,000	85,000			15,000
Total Traffic Control Capital	$ 289,000	$ 278,743	$ 300,000	$ 138,565	$ 161,435

02.03.2012

2012 BRUCE COUNTY WASTE MANAGEMENT ESTIMATE SUMMARY

	DESCRIPTION	2012 BUDGET	% INCREASE/ DECRESE	2011 BUDGET	2011 GUESTIMATE
	EXPENDITURES				
A.	**WASTE DIVERSION (MHSW)**				
1	Contract	176,000		160,000	147,925
2	Supplies and Expenses	2,000		2,000	611
3	Advertising	9,000		9,000	6,245
4	Labour and Overhead	27,500		22,000	20,592
5	Volunteer Honorarium	3,300		5,000	3,300
6	Permanent MHSW Depot	75,000		0	0
7	MHSW Reserve	0		0	87,707
		292,800		**198,000**	**266,380**
B.	**WASTE DISPOSAL**				
8	Consultant Fees	5,000		20,000	1,412
9	Supplies and Expenses	10,000		10,000	7,175
10	Advertising	2,000		3,000	1,540
11	Labour and Payroll Burden	14,000		11,000	22,624
12	Waste Management Reserve	15,000		15,000	15,000
13	Highways Admin Contribution	10,000		10,000	10,000
		56,000		**69,000**	**57,752**
	TOTAL EXPENDITURES	**348,800**	**30.64%**	**267,000**	**324,132**
	REVENUES				
14	Waste Management Reserve	0		0	0
15	Stewardship Ontario	66,000		130,000	78,857
		74,000			67,965
	Previous Year Subsidy				40,310
16	MHSW Reserve	71,800			
	TOTAL REVENUES	**211,800**	**62.92%**	**130,000**	**187,132**
	COUNTY CONTRIBUTION	**137,000**	**0.00%**	**137,000**	**137,000**

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Library

2012 Budget

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
General Revenue				
Donations	5,000.00	-18%	6,100.00	8,075.20
Donations for Equip Purchases non TCA	2,000.00		-	2,758.46
Donations - Other	3,000.00	0%	3,000.00	524.17
Provincial Subsidy Conditional Operating	188,487.00	0%	188,487.00	188,487.00
Childrens Programs	3,000.00	0%	3,000.00	2,021.92
Book Sales - lost, damaged	4,000.00	0%	4,000.00	1,582.10
Sale of Book Bags	2,000.00	0%	2,000.00	372.75
Used Book Sales	1,500.00		-	3,110.20
Prior Years Surplus	0.00		7,000.00	
Memberships	0.00	0%	-	10
Miscellanous User Fee Revenue	4,000.00	-33%	6,000.00	1,709.76
Film Revenue Criterion	1,100.00		-	1,295.41
Fax Charges	1,200.00		-	1,557.75
Photocopy Revenue	3,000.00	-25%	4,000.00	3,283.65
AV Charges Equipment	300.00	-80%	1,500.00	316.5
Rental Income	1,000.00	0%	1,000.00	644.5
Fines	26,000.00	0%	26,000.00	25,076.65
Interest Income	2,000.00	0%	2,000.00	-
Transfer from Reserves - for Operating	0.00	#DIV/0!	-	1,875.79
Total General Renenue	**247,587.00**	**-3%**	**254,087.00**	**242,701.81**

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
Administration Expenditures				
Salaries and Wages	859,517.00	4%	825,000.00	833,304.41
Part Time Salaries and Wages	893,865.00	2%	872,694.00	853,582.67
Employment Benefits	335,701.00	6%	316,591.00	302,466.54
Workers Compensation - Contributions	5,809.00	16%	5,000.00	5,594.81
Vehicle Maintenance	16,000.00	0%	16,000.00	22,292.43
Utilities	9,000.00	0%	9,000.00	8,634.91
Maintenance Building and Grounds-Materials	4,000.00	0%	4,000.00	7,771.68
Equipment Repairs and Maintenance	3,000.00	-70%	10,000.00	3,014.80
Equipment Purchases-Non TCA	7,000.00		-	6,521.97
AV Films (Criterion))	3,500.00	0%	3,500.00	3,622.40
Audio Visual Supplies	800.00	0%	800.00	1,083.78
Other Purchases thru Used Book Sales	1,500.00		-	1,607.65
Workshop Related Expenses	2,000.00	0%	2,000.00	814.86
Childrens Programs	3,000.00	50%	2,000.00	4,439.92
Promotional Advertising - Programs	2,000.00	100%	1,000.00	1,716.18
Insurance Premiums	10,707.00	4%	10,290.00	10,290.44
Periodicals and Subscriptions	22,000.00	2%	21,500.00	22,749.06
Memberships	11,000.00	5%	10,500.00	10,729.18
Advertising	12,000.00	33%	9,000.00	10,627.89
Postage	1,800.00	0%	1,800.00	1,400.41
Telephone	24,000.00	0%	24,000.00	18,639.42
Office Supplies	5,600.00	0%	5,600.00	4,573.15

Supplies - General	13,000.00	8%	12,000.00	18,039.74
Travel cost	17,000.00	0%	17,000.00	20,460.20
Staff Training	4,000.00	33%	3,000.00	4,286.78
Conventions	12,000.00	0%	12,000.00	8,701.30
Health and Safety	3,000.00	0%	3,000.00	3,011.20
Miscellanous	8,000.00	33%	6,000.00	6,711.73
Snow Removal Contract	3,400.00	70%	2,000.00	3,813.47
Maintenance Building and Grounds -Contract Ser	6,000.00	20%	5,000.00	9,246.71
Maintenance Office Equip -Contract Service	43,000.00	13%	38,000.00	28,544.54
Audit	1,200.00	0%	1,200.00	1,200.00
Credit Bureau Charges	100.00		-	101.76
Branch Library Service Grants	323,947.00	2%	317,596.00	317,596.04
Data Processing	1,100.00	0%	1,102.00	1,102.00
Rental Charge Interfund	100,000.00	0%	100,000.00	100,000.00
Expense Recoveries - salaries				-350.32
Transfer to Operating Reserves	0.00		-	4,203.51
Total Administration	**2,769,546.00**	**4%**	**2,668,173.00**	**2,662,147.22**

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
Operation/Capital				
Revenue				
Transfer from Reserves - for IT	36,300.00	-44%	64,950.00	-
Transfer from Reserves - For Capital	42,000.00	740%	5,000.00	-
Total Revenue	**78,300.00**	**12%**	**69,950.00**	**-**
Expenditures				
Building Interior/Van 2012	42,000.00		-	595.3
Bldg Mech Elect Access Sys/Ext Lighting		-100%	10,000.00	-
Technology - Computer Pool	36,300.00	-44%	64,950.00	-
Furniture & Fixtures		-100%	13,000.00	-
Library Books - Purchases	244,800.00	2%	240,000.00	244,048.64
Library Books - Purchase by Donations	3,000.00	0%	3,000.00	266.73
Library Talking Books	10,000.00	0%	10,000.00	9,437.59
Library Books - Purchases Used Book Fund	0.00		-	346.44
Library Books Catologuing and Processing	33,250.00	0%	33,250.00	32,389.61
Library E Book Purchases	5,000.00	0%	5,000.00	5,356.26
Library Audio Visual Collection	20,000.00	0%	20,000.00	19,203.75
Transfer to Capital Reserves	29,000.00	123%	13,000.00	13,000.00
Transfer to Capital Reserves Unfinished	0.00	0%	-	17,404.70
Total Expenditures	**423,350.00**	**3%**	**412,200.00**	**342,049.02**
Total Operations/Capital	**345,050.00**	**1%**	**342,250.00**	**342,049.02**

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
CAP Program				
Revenue				
Provincial Subsidy -CAP Program	20,000.00	0%	20,000.00	16,991.52
Federal Subsidy -Cap Program	37,000.00	6%	35,000.00	1,763.28
Capital Federal Revenues	0.00		-	35,500.00
Transfer from Reserves - for IT	0.00			29,872.82
Internet and Printing Charges -Cap Program	25,000.00	0%	25,000.00	25,419.94
Revenue	**82,000.00**	**3%**	**80,000.00**	**109,547.56**

Expenitures				
Part Time Salaries and Wages	11,200.00	0%	11,200.00	11,650.14
Employment Benefits	800.00	0%	800.00	592.49
Workers Compensation - Contributions			-	37.79
Equipment Repairs and Maintenance			-	800.5
Telephone	15,000.00	0%	15,000.00	13,957.32
Computer Supplies	15,000.00	0%	15,000.00	8,085.19
Miscellanous			-	171.44
Maintenance - Computer Software			-	6,387.48
Technology - Computer Pool	40,000.00	5%	38,000.00	48,732.14
Technology - Software Pool	0.00	#DIV/0!	-	19,133.07
Expenitures	**82,000.00**	**3%**	**80,000.00**	**109,547.56**
Total CAP Program	**-**		**-**	**-**

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
Service Ontario Initiatives				
Revenue				
Provincial Subsidy - Service Ontario	9,000.00	0%	9,000.00	9,000.00
Total Reveune	**9,000.00**	**0%**	**9,000.00**	**9,000.00**
Expenditures				
Equipment Repairs and Maintenance	1,500.00	0%	1,500.00	-
Advertising			-	5,134.98
Supplies - General	1,500.00	0%	1,500.00	2,235.03
Miscellanous	1,000.00	0%	1,000.00	-
Library Books - Purchases	5,000.00	0%	5,000.00	1,656.24
Total Expenditures	**9,000.00**	**0%**	**9,000.00**	9,026.25
Total Service Ontario Initiatives	**-**		**-**	**(26.25)**

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
Seniors Portal				
Revenue				
Provincial Subsidy			-	940
Transfer from Reserves - Seniors Portal OP		-100%	40,000.00	40,000.00
Total Revenue	**-**	**-100%**	**40,000.00**	**40,940.00**
Expenditures				
Salaries and Wages			-	3,522.62
Part Time Salaries and Wages			-	2,474.74
Employment Benefits			-	509.99
Workers Compensation - Contributions			-	101.95
Miscellanous		-100%	40,000.00	-
Interdepartmental Transfer				34,330.70
Total Expenditures	**-**	**-100%**	**40,000.00**	**40,940.00**
Total Seniors Portal	**-**		**-**	**-**

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
SOLS Grant 2011				
Revenue				

Provincial Subsidy	15,042.00		-	15,042.00
Total Revenues	**15,042.00**		**-**	**15,042.00**
Expenditures				
Library Audio Visual Collection	15,042.00			15,042.00
Total Expentitures	**15,042.00**			**15,042.00**
Total SOLS Grant	**-**		**-**	**-**

	2012 Budget Estimate	Estimated % increase	2011 Annual Budget	2011 YTD Actual
Special Funding				
Revenues				
Transfer from Reserves - for Operating	90,000.00	-10%	100,000.00	1,018.11
Transfer from Reserves - For Capital			-	18,433.85
Total Revenues	**90,000.00**	**-10%**	**100,000.00**	**19,451.96**
Expenditures				
E-books, Walkerton shelving	90,000.00	-10%	100,000.00	1,018.11
Library Books - Purchases			-	18,118.20
Library Audio Visual Collection	0.00	0%	-	315.65
Total Expentitures	**90,000.00**	**-10%**	**100,000.00**	**19,451.96**
Total Special Funding	**-**		**-**	**0.00**
Total Library	**2,867,009.00**	**4.02%**	**2,756,336.00**	**2,761,468.18**

Bruce County Museum & Cultural Centre
Budget 2011

February 24, 2012

		2012 Budget	% Incr./Decr.	2011 Actuals	2011 Budget
	Revenue				
1	Community Museum Operating Grant	71,830	0.0%	71,830	71,830
2	Admissions	100,000	0.0%	87,841	100,000
3	Donations	8,500	21.4%	10,033	7,000
4	Memberships	25,000	13.6%	23,565	22,000
5	Foundation Revenue	5,000	-58.3%	4,111	12,000
6	Provincial Salary Subsidy	24,000	20.0%	15,526	20,000
7	Transfer From Reserves	0			
8	Transfer from the County of Bruce	0		0	0
9	Transfer County - Special Funding	0			
	Total Revenue	234,330	0.6%	212,907	232,830
	Total Expense				
	Revenue	**234,330**	**0.6%**	**212,907**	**232,830**
	Administration - Expenses				
10	Expense Recoveries	0		0	0
11	Payroll Burden Distributed	0		0	0
12	Salaries and Wages - Full-time	768,516	-16.9%	739,847	925,329
13	Salaries and Wages - Part-time	114,622	3.2%	104,701	111,116
14	Retirees	0			4,082
15	Benefits	218,854			0
	WSIB	2,938			
17	Membership Program - Expenses	300	-62.5%	559	800
18	Conservation Supplies	2,970	0.3%	2,047	2,960
19	Equipment Replacement	3,020	-38.3%	1,142	4,897
20	Consultant Services	20,790	0.0%	16,725	20,790
21	Preservation Management	**3,055**	141.5%	888	1,265
22	Office and Stationery Supplies	4,380	-20.7%	3,297	5,523
23	Printing	18,500	6.6%	12,972	17,362
24	Meeting Expenses	1,785	15.2%	2,145	1,550
25	Utilities	120,000	11.1%	108,770	108,000
26	Van Maintenance	3,689	-10.5%	2,915	4,124
27	Advertising	1,000	42.9%	623	700
28	Contracted Maintenance	22,035	6.0%	21,083	20,785
29	Garbage Removal Contract	2,062	74.7%	794	1,180
30	Insurance	12,295	-2.7%	12,665	12,630
31	Legal	500		3,000	500
32	Maint. Buildings and Grounds	**48,155**	33.1%	23,298	36,166
33	Maint. Equipment	10,600	-11.7%	4,764	12,000
34	Maint. Office Equipment Contracts	22,018	-10.9%	14,496	24,715
35	Maint. Fire & Security	**7,550**	-3.2%	4,177	7,800
36	Outreach Activities	**7,100**	-18.9%	3,166	8,750
37	Postage	8,808	12.9%	5,840	7,800
38	Snow Removal	3,750	0.0%	2,170	3,750
39	Telephone	12,200	0.0%	10,352	12,200
40	Volunteer Program	2,430	10.5%	961	2,200
41	Travel Expenses	8,964	-8.1%	8,095	9,750
42	Convention Expenses	5,920	-0.7%	3,946	5,960
43	Staff Training Expenses	8,130	-2.1%	5,224	8,304
44	Health and Safety Training	2,450	-17.1%	2,300	2,955

45	Professional Memberships		2,734	-0.9%	2,220	2,760
46	Miscellaneous Expenses		0	-100.0%	1,530	1,350
	recovery new horizons		0		-6,737	-6,250
		Total Revenue				
		Total Expense	1,472,120	6.4%	1,119,976	1,383,803
		Administration	**-1,472,120**	6.4%	**-1,119,976**	**-1,383,803**
	Fundraising - Revenue					
47	Event Sponsorship		1,000	-60.0%	2,828	2,500
48	Lobster Picnic		32,525	-7.1%	27,625	35,000
49	Murder Mystery		0		0	0
50	Captains Table					10,500
	Fundraising - Expenses					
51	Lobster Picnic		17,675	-11.6%	22,394	20,000
52	Murder Mystery		0		0	0
53	Captains Table					5,452
54	Partnering		8,500			7,500
		Total Revenue	33,525	-30.2%	30,453	48,000
		Total Expense	26,175	-20.6%	22,394	32,952
		Fundraising	**7,350**	**-51.2%**	**8,059**	**15,048**
	Marketing and Public Relations - Revenue					
55	Provincial Funding - OCAF		**45,000**			
56	Program / Exhibit Sponsorship		0	-100.0%	0	2,500
	Marketing and Public Relations - Expense					
57	Signage Costs - County		7,600	7.7%	4,507	7,055
58	Media Relations		49,950	-20.8%	55,565	63,058
59	Provincial Funding Expenses - OCAF		**55,000**			
60	Promotional Items		1,500	0.0%	314	1,500
61	Uniforms		600	0.0%	572	600
62	Website Development		300	-84.2%	0	1,900
63	Expense Recoveries		0	0.0%	0	0
		Total Revenue	45,000	1700.0%	0	2,500
		Total Expense	114,950	55.1%	60,958	74,113
		Marketing	**-69,950**	**-2.3%**	**-60,958**	**-71,613**
	Exhibits - Permanent - Revenue					
64	Donations Permanent Exhibits		5,500	-47.6%	1,161	10,500
	Exhibits - Permanent - Expenses					
65	Exhibit Design & Development		8,600	11.7%	5,513	7,700
66	Sutori The Robot			-100.0%		10,000
67	Equipment - Replacement		1,500	-34.8%	684	2,300
68	Video / Audio Production		7,000	-24.3%	9,000	9,250
		Total Revenue	5,500	-47.6%	1,161	10,500
		Total Expense	17,100	-41.5%	15,196	29,250
		Exhibits - Perm	**-11,600**	**-38.1%**	**-14,035**	**-18,750**
	Exhibits - Temporary - Revenue					
69	Program / Exhibit Sponsorship		3,000	-76.0%	15,000	12,500
	Exhibits - Temporary - Expenses					
70	Exhibit Design and Development		2,600	-13.3%	855	3,000
71	Exhibit Rental		0	-100.0%	82,048	81,885
72	Set up Expenses		2,850	-48.2%	943	5,500
73	Opening Expenses		7,800	119.1%		3,560
		Total Revenue	3,000	-76.0%	15,000	12,500
		Total Expense	13,250	-85.9%	83,846	93,945

		Exhibits - Temp	**-10,250**	**-87.4%**	**-68,846**	**-81,445**
	Exhibits - Off-site - Revenue					
74	Rental Income		12,500	51.5%	6,702	8,250
	Exhibits - Off-site - Expenses					
75	Refurbishing Exhibits		2,000		271	0
		Total Revenue	12,500	51.5%	6,702	8,250
		Total Expense	2,000	100.0%	271	0
		Exhibits - Off-site	**10,500**	**27.3%**	**6,432**	**8,250**
	Archives - Revenue					
76	Donations		1,040	0.0%	1,178	1,040
77	Miscellaneous Revenue		3,250	0.0%	2,207	3,250
78	Rental Income		500	0.0%	0	500
	Archives - Expenses					
79	Supplies		5,775	0.5%	2,966	5,745
80	Microfilm		1,000	0.0%	242	1,000
81	Processing		2,450			2,400
		Total Revenue	4,790	0.0%	3,385	4,790
		Total Expense	9,225	0.9%	3,208	9,145
		Archives	**-4,435**	**1.8%**	**177**	**-4,355**
	Gift Shop - Revenue					
82	Gift Shop Receipts		34,050	54.8%	22,232	22,000
83	Tartan Sales		0	-100.0%	486	750
84	Book Sales		8,000	-33.3%	8,675	12,000
85	Consumables Sales		3,800	-24.0%	3,595	5,000
	Gift Shop - Expenses					
86	Merchandise		16,000	33.3%	16,152	12,000
87	Book Exp		4,000	-50.0%	4,016	8,000
88	Consumables Exp		3,500	0.0%	3,209	3,500
89	Misc Exp		450	-40.0%	149	750
		Total Revenue	45,850	15.3%	34,988	39,750
		Total Expense	23,950	-1.2%	23,526	24,250
		Gift Shop	**21,900**	**41.3%**	**11,462**	**15,500**
	Facility Rentals - Revenue					
90	Donations		1,500	50.0%	2,000	1,000
91	Rental Charges - Catering		4,550	31.9%	15	3,450
92	Bar Sales		5,564	11.3%	7,807	5,000
93	Rental Income		15,100	25.8%	16,541	12,000
	Facility Rentals - Expenses					
94	Facility Rental Expenses		3,750	1.4%	2,201	3,700
95	Bar Supplies		2,700	3.8%	1,317	2,600
96	Misc.		3,425	4.1%	3,154	3,290
		Total Revenue	26,714	24.5%	26,363	21,450
		Total Expense	9,875	3.0%	6,672	9,590
		Facility Rental	**16,839**	**42.0%**	**19,691**	**11,860**
	New Horizons - Revenue(Grandparent)					
97	Federal Subsidy		0	-100.0%	15,560	25,000
	New Horizons - Expenses		0	0.0%	0	25,000
98	Equipment Purchases-Non TCA					
	Workshop Related Expenses				849	
	Advertising					
	Supplies-General					
	Travel Costs					

	Miscellanous				
	Administration Charge Interdept.				
	Technology-Computer Pool				
	Overhead recovery (New Horizons for seniors Grant) (see operatic	0		0	0
	Total Revenue	0	-100.0%	15,560	25,000
	Total Expense	0	-100.0%	849	25,000
	Seniors New Horizons	**0**	**0**	**14,712**	**0**
	Kincardine Chat - Revenue				
99	Other Municipalities	0			0
100	Transfer from Reserves	8,000	0.0%	0	8,000
101	Museum In a Box	0		0	0
	Kincardine Chat - Expenses				
102	Kincardine Newspaper	8,000	0.0%	0	8,000
103	Veterans Video	0			0
	Total Revenue	8,000	0.0%	0	8,000
	Total Expense	8,000	0.0%	0	8,000
	Kincardine Chat	**0**		**0**	**0**
	Children's Programs - Revenue				
104	Children's Programs Admissions	24,150	24.9%	11,666	19,340
105	Program / Exhibit Sponsorship	9,800	-4.9%	14,800	10,300
	Children's Programs - Expenses				
106	Children's Programs Expenses	5,091	-59.2%	4,140	12,479
	Enbridge-kids corner	5,000			
	Total Revenue	33,950	14.5%	26,466	29,640
	Total Expense	10,091	-19.1%	7,456	12,479
	Children's Programs	**23,859**	**39.0%**	**19,010**	**17,161**
	Student Education Program - Revenue				
107	Registration Admissions	10,525	-14.8%	11,454	12,350
108	Misc. Rev. Meals	2,500	-28.6%	2,794	3,500
109	Program / Exhibit Sponsorship	1,000	-50.0%	1,500	2,000
	Student Education Program - Expense				
110	School Program Supplies	3,640	-28.0%	1,967	5,055
111	Meals	2,500	-28.6%	3,405	3,500
	Total Revenue	14,025	-21.4%	15,748	17,850
	Total Expense	6,140	-28.2%	5,372	8,555
	Student Education	**7,885**	**-15.2%**	**10,376**	**9,295**
	Programming - Revenue				
112	Donations	2,985	61.4%	1,603	1,850
113	Program / Exhibit Sponsorship	11,100	-3.5%	14,681	11,500
114	Admissions	27,646	3.8%	23,393	26,634
	Programming - Expenses				
115	Special Events Expenses	32,802	24.4%	29,679	26,361
116	Expense Recovery	0		-85	0
	Total Revenue	41,731	4.4%	39,677	39,984
	Total Expense	32,802	24.4%	29,594	26,361
	Programming	**8,929**	**-34.5%**	**10,083**	**13,623**
117	**Special Events - Revenue**	0	-100.0%	0	4,410
118	**Special Events Sponsorship**	0		0	0
119	**Special Events - Expenses**	0	-100.0%	0	3,200

	Total Revenue	0	-100.0%	0	4,410
	Total Expense	0	-100.0%	0	3,200
	Special Events	**0**	**-100.0%**	**0**	**1,210**
	OPERATIONAL EXPENDITURES	**1,745,678**	**0.29%**	**1,379,317**	**1,740,643**
	OPERATIONAL REVENUE	**508,915**	**0.68%**	**428,410**	**505,454**
	Deficit Recovery				
	COUNTY OPERATIONAL CONTRIBUTION	**-1,236,763**	**0.13%**	**-950,907**	**-1,235,189**
	MUSEUM CAPITAL				
	CAPITAL REVENUE				
120	Long Term Financing - Building			0	0
121	Carry Forward from Capital Reserves	**4,000**	-71.4%	7,374	14,000
122	Transfer from IT Reserve For Scanner	7,000			5,000
123	Transfer from Reserves for Capital (Stonework/Roof)	0			10,000
	CAPITAL EXPENSE				
124	Capital - Maintenance Buildings & Grounds	0	-100.00%	12,259	18,000
125	Capital - First Nations	0			7,700
126	Capital - Equipment & Materials	0		6,136	6,000
127	Building-Site Elements	0	0.00%	0	0
128	Building-Interior	1,500	100.00%	16,381	0
129	Building-Furnishings - Volunteer Sculpture	4,000	-11.11%	0	4,500
130	Technology - Computer Pool	3,300	-69.44%	13,421	10,800
131	Technology - Software Pool	6,400	16.30%	1,572	5,503
132	Technology - Other	13,500	3500.00%	17,401	375
133	Transfer to Reserves IT Funds	0	0.00%	0	0
134	Transfer to Reserves Funds	4,000	0.00%	31,399	0
	Total Capital Revenue	11,000	-62.1%	14,993	29,000
	Total Capital Expense	32,700	-38.2%	17,401	52,878
	CAPITAL TOTALS	**-21,700**	**-9.1%**	**-2,408**	**-23,878**
	SPECIAL PROJECTS/FUNDING				
	General Hunter Revenue				
135	Borrow From Working Capital	65,000	-31.6%	0	95,000
	General Hunter Expenses (Building Materials/Director)				95,000
136	Capital Reserves Repayment	60,000	100.0%		0
	Supplies-General				
	Building Materials	40,000	100.0%		0
	Exhibit Design-Project Director	25,000	100.0%		0
	Total Revenue	65,000	-31.6%	0	95,000
	Total Expense	125,000	31.6%	0	95,000
	GENERAL HUNTER TOTALS	**-60,000**		**0**	**0**
	RED Revenue				
137	Provincial Subsidy	10,371	0.0%	12,825	5,432
	Stokes Bay Carry Forward				8,443
138	**RED Expenses (Stokes Bay/Marine)**				10,450
	Maintenance & Upkeep	0			
	Walkway	5,400			
	Security Cameras	1,500			

	Display Cases		10,962			
	Miscellaneous		2,880			
		Total Revenue	10,371	-25.3%	0	13,875
		Total Expense	20,742	98.5%	0	10,450
		RED TOTALS	**-10,371**		**0**	**3,425**
	Marine Gallery Campaign Revenue					
139	Donations		10,000	0.0%	0	10,000
	Marine Gallery Campaign Expenses					
140	Supplies-General		350	0.0%	0	3,100
	Transfer To Operating Reserves					
		Total Revenue	10,000	0.0%	0	10,000
		Total Expense	350	-88.7%	0	3,100
		MARINE GALLERY CAMPAIGN TOTALS	**9,650**	39.9%	**0**	**6,900**
	MAP Grant Revenue					
141	MAP Grant Revenue		22,748	0.0%	0	0
	Transfer From IT Reserve					
	MAP Grant Expenses					
142	Collections Shelving Units		22,748	0.0%	0	0
	Archaeology Drawers					
	Grant Administrator					
		Total Revenue	22,748	100.0%	0	0
		Total Expense	22,748	100.0%	0	0
		MAP GRANT TOTALS	**0**		**0**	**0**
143	**Simulator Revenue**					
	OPG General Hunter Simulator		10,000	0.0%	0	0
	Simulator (M & T Grant)		50,000	0.0%	0	0
	Borrow From Working Capital		13,987			
144	**Simulator Expenses**					
	Simulator (M & T Grant) Refer To 5 Year Captal		73,987	0.0%	0	0
		Total Revenue	73,987		0	0
		Total Expense	73,987		0	0
		SIMULATOR TOTALS	**0**		**0**	**0**
		Total Revenue	193,106	30.59%	7,374	147,875
		Total Expense	275,527	70.68%	141,380	161,428
		MUSEUM CAPITAL	-82,421	508.14%	-134,006	-13,553
	Total County Contribution		**-1,319,184**	**5.64%**	**-1,084,913**	**-1,248,742**

Planning 2012 Budget
March 1, 2012

Account Number		2012 Budget	Estimated % Increase	2011 Budget
Parks/Trails				
Administration				
	Revenues			
4-70-781-111-0421	Federal Subsidy	0		0
4-70-781-111-0699	Other Revenue	0		0
8-70-781-111-0922	Transfer from Reserves - for capital	16,500	65.00%	10,000
	Total Revenues	**16,500**	**65.00%**	**10,000**
	Expenditures			
4-70-781-111-1110	Salaries and Wages	98,234	4.02%	94,437
4-70-781-111-1200	Benefits	21,713	11.29%	19,511
4-70-781-111-3211	Utilities	2,000	-50.00%	4,000
4-70-781-111-3301	Equipment Repairs and Maintenance	3,500	100.00%	0
4-70-781-111-3431	Building Materials	10,000	0.00%	10,000
4-70-781-111-3711	Advertising	1,000	100.00%	500
4-70-781-111-3756	Telephone	2,300	-17.86%	2,800
4-70-781-111-3804	Supplies - General	2,000	100.00%	0
4-70-781-111-3911	Travel cost	15,000	0.00%	15,000
4-70-781-111-3912	Meals	250	0.00%	250
4-70-781-111-3933	Miscellanous	7,000	0.00%	7,000
4-70-781-111-4552	Legal	0	-100.00%	1,000
4-70-781-111-6110	Equipment Rentals	6,500	62.50%	4,000
4-70-781-111-7019	Trail Grants (BCTN)	8,000	0.00%	8,000
4-70-781-111-8500	Interdepartmental Transfer	0	0.00%	0
4-70-781-111-8999	Expense Recoveries	0	0.00%	0
6-70-781-111-9511	Building -Site Elements	0	0.00%	0
6-70-781-111-9516	Building Misc Sheds	0	0.00%	0
4-70-781-111-4520	County Bike Ways Master Plan	20,000	0.00%	20,000
	Transfer to Reserves			
	Total Expenditures	**197,497**	5.90%	**186,498**
	Total Administration	**180,997**	2.55%	**176,498**
Trails Capital				
	Revenues			
8-70-781-112-0922	Transfer from reserves - for trails capital equip	30,000		30,000
	Total Revenues	**30,000**	0.00%	**30,000**
	Expenditures			
6-70-781-112-9780	Signs	3,000	0.00%	3,000
6-70-781-112-9650	Building Equipment	27,000	-10.00%	30,000
	Total Expenditures	**30,000**	-9.09%	**33,000**
	Total Capital	**0**	-100.00%	**3,000**
CN TRAILS				
	Revenues			
4-70-781-144-0701	Licences and Permitts	600	0.00%	600
8-70-781-144-0920	Transfer from Reserves - for Operating	0	0.00%	0
8-70-781-144-0920	Transfer from Reserves Capital	0	-100.00%	48,400
	Total Revenues	**600**	-98.78%	**49,000**
	Expenditures			
4-70-781-144-3214	Maintenance Building and Grounds	0	-100.00%	20,000
4-70-781-144-3933	Miscellanous	5,000	0.00%	5,000
4-70-781-144-4510	Contract Engineering	1,000	100.00%	1,000
4-70-781-144-4512	Contract Maintenance	3,000	-86.96%	23,000
6-70-781-144-9513	Building - Fencing / Culvert Maintenance	0	-100.00%	40,000
	Transfer to reserve for CN Rail Trail Future Upgrades	31,600		
	Total Expenditures	**40,600**	-54.38%	**89,000**

	Total CN TRAILS	**40,000**	0.00%	**40,000**
	HRDC- Lindsay Tract Program			
	Revenues			
4-70-781-752-0321	Provincial Subsidy	0		0
8-70-781-752-0920	Transfer from Reserves	4,000		3,000
	Total Revenues	**4,000**		**3,000**
	Expenditures			
4-70-781-752-1113	Part Time Salaries and Wages	0		0
4-70-781-752-	Employment Benefits	0		0
4-70-781-752-3356	Signage Lindsay Project	0		0
4-70-781-752-3461	In kind County Contribution	4,000		3,000
4-70-781-752-3756	Telephone	0		0
4-70-781-752-3804	Supplies - General	0		0
4-70-781-752-3911	Travel cost	0		0
4-70-781-752-3914	Staff Training	0		0
4-70-781-752-3804	Trail Supplies	0		
	Total Expenditures	**4,000**	100.00%	**3,000**
	Total HRDC- Lindsay Tract	**0**	**0.00%**	**0**
	Total Parks/Trails	**220,997**	0.68%	**219,498**
	Planning/Zoning			
	General Revenues			
	Revenues			
4-80-811-100-0623	Miscellanous/Photocopy revenue	400	-60.00%	1,000
4-80-811-100-0638	Maps Blue Prints and Xerox	100	-71.43%	350
4-80-811-100-0640	Zoning Applications	70,000	16.67%	60,000
4-80-811-100-0641	Consents (Severances)	90,000	12.50%	80,000
4-80-811-100-0642	Committee of ADJ (Variances)	20,000	0.00%	20,000
4-80-811-100-0643	Subdivision process charge	30,000	0.00%	30,000
4-80-811-100-0644	County Official Plan Amendments	23,000	4.55%	22,000
4-80-811-100-0645	Consent Certification Fees	15,000	0.00%	15,000
4-80-811-100-0646	Sale of Custom GIS Data/Prod	4,500	0.00%	4,500
4-80-811-100-0647	GIS Custom Mapping Wholesale	1,500	0.00%	1,500
4-80-811-100-9100	Transfer from Reserve for Map Book	14,978	100.00%	0
4-80-811-100-9101	Transfer from Reserve for Special Projects	15,000	100.00%	0
	Total Revenues	**284,478**	21.39%	**234,350**
	Administration			
	Expenditures			
4-80-811-111-1110	Salaries and Wages	983,867	8.06%	910,452
4-80-811-111-1113	Part Time Salaries and Wages	0	100.00%	27,523
4-80-811-111-	Employment Benefits	261,092	11.88%	233,366
4-80-811-111-3214	Maintenance Building and Grounds	1,300	116.67%	600
4-80-811-111-3215	Maintenance Office Equip - Materials	800	60.00%	500
4-80-811-111-3301	Equipment Repairs and Maintenance	1,200	100.00%	0
4-80-811-111-3558	Insurance Premiums	970	75.41%	553
4-80-811-111-3709	Periodicals and Subscriptions	2,500	25.00%	2,000
4-80-811-111-3710	Memberships	6,500	8.33%	6,000
4-80-811-111-3711	Advertising	11,000	0.00%	11,000
4-80-811-111-3717	Printing	5,000	-5.66%	5,300
4-80-811-111-3719	Postage	9,000	-18.18%	11,000
4-80-811-111-3756	Telephone	16,200	35.00%	12,000
4-80-811-111-3784	Office Supplies	7,000	75.00%	4,000
4-80-811-111-3785	Drafting Supplies	800	0.00%	800
4-80-811-111-3911	Travel cost	36,000	0.00%	36,000
4-80-811-111-3912	Meals	1,400	0.00%	1,400
4-80-811-111-3914	Staff Training	17,000	13.33%	15,000
4-80-811-111-3917	Health and Safety	700	0.00%	700
4-80-811-111-3933	Miscellaneous	1,500	50.00%	1,000
4-80-811-111-4504	Maintenance Office Equip -Contract	13,000	100.00%	500

4-80-811-111-4552	Legal	60,000	0.00%	60,000
	Map Book Reprint	14,978		
4-80-811-111-4571(or NEW)	Maintenance - Additional ESRI Entreprise License	10,000		
4-80-811-111-4571	Maintenance - Computer Software Ongoing	23,127	47.17%	15,714
4-80-811-111-6100	Facility Rental (Wiarton)	26,591	0.00%	26,591
4-80-811-111-8510	Data Processing	1,200	0.00%	1,200
4-80-811-111-8520	Rental Charge Interdept	17,593	-1.96%	17,944
	Total Expenditures	**1,530,318**	9.22%	**1,401,143**
	Total Administration	**1,245,840**	6.77%	**1,166,793**
Capital				
	Revenues			
8-80-811-112-0920	Transfer from Reserves - for Operating	20,000	25.00%	16,000
8-80-811-112-0921	Transfer from Reserves - for IT	16,900	-15.50%	20,000
	Total Revenues	**36,900**		**36,000**
	Expenditures			
4-80-811-112-3350	Equipment Purchases-Non TCA		-100.00%	2,000
4-80-811-112-3806	County OP Updates	30,000	50.00%	20,000
4-80-811-112-3807	Ortho Rectified Photo		-100.00%	23,000
6-80-811-112-9575	Technology - Computer Pool	9,000.00	-29.22%	12,716
6-80-811-112-9576	Technology - Projector Pool	0	0.00%	0
6-80-811-112-9577	Technology - Software Pool (Purchase)	22,370.00	94.52%	11,500
6-80-811-112-9582	Technology -Other Peripherals	5,478	0.00%	0
	Furniture & Fixtures - Office Furniture			
	Transfer to Capital Reserves - Unfinis	15,000	100.00%	2,752
	Total Expenditures	**81,848**	18.25%	**69,216**
	Total Capital	**44,948**	35.32%	**33,216**
Water Resources				
	Revenues			
8-80-811-145-0920	Transfer from Reserves - for Operating	85,736	4.89%	81,736
	Total Revenues	**85,736**		**81,736**
	Expenditures			
4-80-811-145-7015	Water Resource Grants	84,000	5.00%	80,000
4-80-811-145-7016	Water Resource Development Grant	1,736	0.00%	1,736
	Total Expenditures	**85,736**		**81,736**
	Total Water Resources	**0**		**0**
Bruce Community Futures Corp -				
	Revenues			
4-80-811-157-0699	Other Revenue			
	Total Revenues	**0**		**0**
	Expenditures			
4-80-811-157-1113	Salaries			
4-80-811-157-1116	Employment Benefits			
	Total Expenditures	**0**		**0**
	Total Bruce Community Futures	**0**		**0**
	Total Planning/Zoning	**1,290,788**	7.56%	**1,200,009**
Economic Development				
Administration				
	Revenues			
4-80-821-111-0219	Donations	0	0.00%	0
4-80-821-111-0321	Provincial Subsidy			
8-80-821-111-0920	Transfer from Reserves - for Operating	19,000	100.00%	0
	Total Revenues	**19,000**		**0**
	Expenditures			
4-80-821-111-3647	Program Support			

4-80-821-111-7011	Spruce the Bruce	125,000	0.00%	125,000
4-80-821-111-7012	County Business Self Help Centre	6,000	0.00%	6,000
4-80-821-111-7013	SWEA	5,650	0.00%	5,650
4-80-821-111-NEW	Product Development	30,000		
	Total Expenditures	**166,650**	21.95%	**136,650**
	Total Administration	**147,650**	8.05%	**136,650**
	Grey Bruce Local Food Project Support - no further Provincial Funding			
	Revenues			
4-80-821-150-0510	Other Municipal Revenue	0		0
4-80-821-150-0699	Other Revenue	0		0
	Total Revenues	**0**		**0**
	Expenditures			
4-80-821-150-1113	Part Time Salaries and Wages	0	0.00%	0
4-80-821-150-12	Employment Benefits	0	0.00%	0
4-80-821-150-3804	Supplies - General	0	0.00%	0
4-80-821-150-3911	Travel cost	0	0.00%	0
4-80-821-150-7040	Special Funding	6,000	0.00%	6,000
6-80-821-150-9575	Technology - Computer Pool	0		0
	Transfer to Reserves			
	Total Expenditures	**6,000**	0.00%	**6,000**
	Total Grey Bruce Local Food	**6,000**	0.00%	**6,000**
	Grey Bruce Local Food Project			
	Revenues			
4-80-821-151-0219	Donations	0	0.00%	0
4-80-821-151-0320	Provincial Subsidy	0	0.00%	0
4-80-821-151-0510	Other Municipal Revenue - Grey County	61,949	100.00%	60,000
4-80-821-151-0699	Other Revenue	0	0.00%	0
8-80-821-151-0920	Transfer from Reserves - for Operating	0	100.00%	41,111
	Total Revenues	**61,949**	-38.73%	**101,111**
	Expenditures			
4-80-821-151-1113	Part Time Salaries and Wages	84,200	4.67%	80,441
4-80-821-151-1210	Employment Benefits	9,052	4.87%	8,632
4-80-821-151-3711	Advertising	8,000	220.00%	2,500
4-80-821-151-3804	Supplies - General	21,645	-18.01%	26,400
4-80-821-151-3911	Travel cost	1,000	-50.00%	2,000
8-80-821-151-9110	Transfer to Operating Reserves	0	0.00%	0
	Total Expenditures	**123,897**	3.27%	**119,973**
	Total Grey Bruce Local Food	**61,948**	228.43%	**18,862**
	Agricultural Economic Development / GBREDP			
	Revenues			
4-80-821-155-0421	Federal Subsidy			
4-80-821-155-0510	Other Municipal Revenue	0	0.00%	0
8-80-821-155-0921	Transfer from Reserves - Web Hosting	5,000	100.00%	0
8-80-821-155-0920	Transfer from Reserves - for Operating	37,943	8.41%	35,000
	Total Revenues	**42,943**	22.69%	**35,000**
	Expenditures			
4-80-821-155-4525	Website Hosting INVEST GreyBruce	5,000	100.00%	0
4-80-821-155-3804	Supplies - General	75,000	0.00%	75,000
	Total Expenditures	**80,000**	6.67%	**75,000**
	Total Agricultural Economic	**37,057**	-7.36%	**40,000**
	Signage and Wayfinding			
	Revenues			
8-80-821-310-0922	Transfer from Reserves - For Capital	74,791	122.14%	33,668

	Total Revenues	**74,791**	122.14%	**33,668**
	Expenditures			
4-80-821-310-3804	Community Branding	20,000	0.00%	20,000
4-80-821-310-7040	Billboards Special Funding	0		0
6-80-821-310-9700	Signage Capital	150,000	100.00%	75,000
	Total Expenditures	**170,000**	78.95%	**95,000**
	Total Signs Intitial Cost	**95,209**	55.24%	**61,332**
	Total Economic Development	**347,864**	32.35%	**262,844**
Tourism				
Administration				
	Revenues			
4-80-831-111-0219	Donations	0	0.00%	0
4-80-831-111-0321	Tourist Centres Provincial Subsidy	77,990	-17.40%	94,414
4-80-831-111-0623	Miscellanous User Fee Revenue	2,400	0.00%	2,400
4-80-831-111-0699	Other Revenue	0	-100.00%	9,583
8-80-831-111-0920	Transfer from Reserves	0		20,034
	Total Revenues	**80,390**	-36.42%	**126,431**
	Expenditures			
4-80-831-111-1110	Salaries and Wages	275,784	-8.40%	301,074
4-80-831-111-1200	Employment Benefits	72,006	-2.31%	73,710
4-80-831-111-3214	Maintenance Building and Grounds	1,100	0.00%	1,100
4-80-831-111-3215	Maintenance Office Equip - Materials	1,000	0.00%	1,000
4-80-831-111-3419	Workshop Related Expenses	6,000	100.00%	3,000
4-80-831-111-3432	Promotional Advertising - Brochures	0	0.00%	0
4-80-831-111-3449	Branding	2,000	-60.00%	5,000
4-80-831-111-3450	Corporate Promotions	3,000	100.00%	0
4-80-831-111-3558	Insurance Premiums	1,960	58.70%	1,235
4-80-831-111-3709	Periodicals and Subscriptions	500	0.00%	500
4-80-831-111-3710	Memberships	40,000	6566.67%	600
4-80-831-111-3711	Advertising	175,000	-16.65%	209,950
4-80-831-111-3717	Printing	7,000	180.00%	2,500
4-80-831-111-3719	Postage	24,500	36.11%	18,000
4-80-831-111-3756	Telephone	13,000	0.00%	13,000
4-80-831-111-3784	Office Supplies	0	-100.00%	3,000
4-80-831-111-3911	Travel cost	20,000	33.33%	15,000
4-80-831-111-3912	Meals	1,500	0.00%	1,500
4-80-831-111-3914	Staff Training	7,000	250.00%	2,000
4-80-831-111-3933	Miscellanous	2,500	0.00%	2,500
4-80-831-111-4504	Maintenance Office Equip -Contract	5,800	20.83%	4,800
4-80-831-111-4520	Consultant Services	6,000	0.00%	0
4-80-831-111-4526	Graphic Design and Development	25,000	0.00%	25,000
4-80-831-111-4558			0.00%	
4-80-831-111-4571	Maintenance - Computer Software Ongoing	11,914	51.64%	7,857
4-80-831-111-6100	Facility Rental	13,613	0.00%	13,613
4-80-831-111-7010	Product Development Grants	0	-100.00%	19,000
4-80-831-111-7041	Tourism Grants	0	0.00%	0
4-80-831-111-7042	Tourist Centres Grants	72,433	-15.61%	85,830
4-80-831-111-8999	Expense Recoveries	0	0.00%	0
	Total Expenditures	**788,610**	-2.73%	**810,769**
	Total Administration	**708,220**	3.49%	**684,338**
Capital				
	Revenues			
8-80-831-112-0920	Transfer from Reserves - for Operating	0		
8-80-831-112-0921	Transfer from Reserves - for IT	6,000		6,000
	Total Revenues	**6,000**		**6,000**
	Expenditures			
4-80-831-112-3350	Equipment Purchases-Non TCA			
6-80-831-112-9575	Technology - Computer Pool	4,500	-61.04%	11,551

6-80-831-112-9577	Technology - Software Pool	11,186	86.43%	6,000
6-80-811-112-9582	Technology -Other Peripherals	2,739	0.00%	0
	Transfer to Reserves			
	Total Expenditures	**18,425**	4.98%	**17,551**
	Total Operations/Capital	**12,425**	7.57%	**11,551**
Marketing Public Relations				
	Expenditures			
4-80-831-551-3429	Media Relations	8,000	0.00%	8,000
4-80-831-551-3430	Promotional Items (Walking Sticks, Pins, etc)	31,600	37.39%	23,000
4-80-831-551-3448	Travel and Outdoor Shows	4,000	-50.00%	8,000
4-80-831-551-3449	Branding			
4-80-831-551-3915	Conventions	0	-100.00%	1,500
	Total Expenditures	**43,600**	7.65%	**40,500**
	Total Marketing Public Rel	**43,600**	7.65%	**40,500**
	Total Tourism	**764,245**	3.78%	**736,389**
Agriculture / Forestry				
Administration				
	Revenues			
4-80-841-111-0680	Product Sales	85,000	0.00%	85,000
4-80-841-111-0701	Licences and Permitts	6,600	0.00%	6,600
8-80-841-111-0920	Transfer from Reserves - for Operating	73,474	16.63%	63,000
	Total Revenues	**165,074**	6.77%	**154,600**
	Expenditures			
4-80-841-111-1110	Salaries and Wages	56,594	3.00%	54,945
4-80-841-111-1210	Employment Benefits	15,880	8.70%	14,609
4-80-841-111-3214(NEW)	Maintenance Building and Grounds	30,000		0
6-80-841-112-9700	Vehicle Maintenance	2,500	100.00%	30,000
4-80-841-111-3301	Equipment Repairs and Maintenance	3,000	0.00%	3,000
4-80-841-111-3425	Outreach Activities	3,000	50.00%	2,000
4-80-841-111-3460	Weed Control	1,000	0.00%	1,000
4-80-841-111-3558	Insurance Premiums	516	-64.71%	1,462
4-80-841-111-3711	Advertising	500	0.00%	500
4-80-841-111-3756	Telephone	950	0.00%	950
4-80-841-111-3804	Supplies - General	300	0.00%	300
4-80-841-111-3911	Travel cost	8,000	14.29%	7,000
4-80-841-111-3912	Meals	150	0.00%	150
4-80-841-111-3913	Employee Uniforms/Boot	150	100.00%	150
4-80-841-111-3914	Staff Training	1,000	0.00%	1,000
4-80-841-111-3933	Miscellanous	2,500	0.00%	2,500
4-80-841-111-4552	Legal	1,000	0.00%	1,000
4-80-841-111-4558				
4-80-841-111-4575	Marking and Tendering Contract	13,000	0.00%	13,000
4-80-841-111-7017	Agricultural Grants - Horticultural	39,000	8.33%	36,000
4-80-841-111-7018	Reforestation Grants	9,000	12.50%	8,000
4-80-841-111-9110	Transfer to Operating Reserves	0	0.00%	0
	Total Expenditures	**188,040**	5.90%	**177,566**
	Total Administration	**22,966**	0.00%	**22,966**
	Total Agriculture	**22,966**	0.00%	**22,966**
		2,646,860	8.40%	2,441,706
	911 Civic Addressing	31,000		31,000
	Employee Wellness	12,000		12,000
		2,689,860	8.26%	**2,484,706**

Planning 2012 Budget
March 2, 2012

		2012 Budget	Estimated % Increase	2011 Annual Budget
	Parks/Trails			
1	**Administration**			
2	Total Revenues	16,500	65.00%	10,000
3	Total Expenditures	197,497	5.90%	186,498
4	**Total Administration**	**180,997**	**2.55%**	**176,498**
	Capital			
5	Total Revenues	30,000	0.00%	30,000
6	Total Expenditures	30,000	-9.09%	33,000
7	**Total Capital**	**0**	**-9.09%**	**3,000**
	CN TRAILS			
8	Total Revenues	600	-98.78%	49,000
9	Total Expenditures	40,600	-54.38%	89,000
10	**Total CN TRAILS**	**40,000**	**0.00%**	**40,000**
	HRDC- Lindsay Tract Program			
11	Total Revenues	1,000	0.00%	1,000
12	Total Expenditures	0	0.00%	0
13	**Total HRDC- Lindsay Tract**	**0**		**0**
14	**Total Parks/Trails**	**220,997**	**0.68%**	**219,498**
	Planning/Zoning			
15	Total Revenues	284,478	21.39%	234,350
16	Total Expenditures	1,530,318	9.22%	1,401,143
17	**Total Administration**	**1,245,840**	**6.77%**	**1,166,793**
	Capital			
18	Total Revenues	36,900	0.00%	36,000
19	Total Expenditures	81,848	18.25%	69,216
20	**Total Capital**	**44,948**	**35.32%**	**33,216**
	Water Resources			
21	Total Revenues	85,736	0.00%	81,736
22	Total Expenditures	85,736	0.00%	81,736
23	**Total Water Resources**	**0**	**0.00%**	**0**
	Bruce Community Futures Corp			
24	Total Revenues	0	0.00%	0
25	Total Expenditures	0	0.00%	0
26	**Total Bruce Community Futures**	**0**	**0.00%**	**0**
27	**Total Planning/Zoning**	**1,290,788**	**7.56%**	**1,200,009**
	Economic Development			
	Administration			
28	Total Revenues	19,000	0.00%	0
29	Total Expenditures	166,650	21.95%	136,650

30	**Total Administration**	**147,650**	**8.05%**	**136,650**
	Grey Bruce Local Food Proj			
31	Total Revenues	0	0.00%	0
32	Total Expenditures	6,000	0.00%	0
33	**Total Grey Bruce Local Food**	**6,000**	**0.00%**	**0**
	Grey Bruce Local Food Proj			
34	Total Revenues	61,949	-38.73%	101,111
35	Total Expenditures	123,897	3.27%	119,973
36	**Total Grey Bruce Local Foo**	**61,948**	**228.43%**	**18,862**
	Agricultural Economic Deve			
37	Total Revenues	42,943	22.69%	35,000
38	Total Expenditures	80,000	6.67%	75,000
39	**Total Agricultural Economi**	**37,057**	**-7.36%**	**40,000**
	Signage and Wayfinding			
40	Total Revenues	74,791	122.14%	33,668
41	Total Expenditures	170,000	78.95%	95,000
42	**Total Signs Intitial Cost**	**95,209**	**55.24%**	**61,332**
43	**Total Economic Development**	**347,864**	**32.35%**	**262,844**
	Tourism			
	Administration			
44	Total Revenues	80,390	-36.42%	126,431
45	Total Expenditures	788,610	-2.73%	810,769
46	**Total Administration**	**708,220**	**3.49%**	**684,338**
	Capital			
47	Total Revenues	6,000	0.00%	6,000
48	Total Expenditures	18,425	4.98%	17,551
49	**Total Operations/Capital**	**12,425**	**7.57%**	**11,551**
50	**Marketing Public Relations**	**43,600**	**7.65%**	**40,500**
51	**Total Expenditures**	**43,600**	**7.65%**	**40,500**
52	**Total Tourism**	**764,245**	**3.78%**	**736,389**
	Agriculture / Forestry			
	Administration			
53	Total Revenues	165,074	6.77%	154,600
54	Total Expenditures	188,040	5.90%	177,566
55	**Total Administration**	**22,966**	**0.00%**	**22,966**
56	**Total Agriculture**	**22,966**	**0.00%**	**22,966**
57	**Total Planning, Tourism, Agriculture**	**2,646,860**	**8.40%**	**2,441,706**
58	911 Civic Addressing	31,000		31,000
59	Employee Wellness	12,000		12,000
		2,689,860	**8.26%**	**2,484,706**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

		2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	ADMINISTRATION			
1	Gross Expenditure	1,617,933	26.88%	1,275,200
2	Revenues	808,967	24.13%	651,721
3	Bruce County Share	808,967	29.75%	623,479
	SOCIAL ASSISTANCE PROGRAMS			
4	Gross Expenditure	5,216,600	4.74%	4,980,350
5	Revenues	4,468,290	6.55%	4,193,725
6	Bruce County Share	748,310	-4.87%	786,625
	SOCIAL SERVICE GRANTS			
7	Gross Expenditure	157,523	0.00%	157,523
8	Revenues	0		0
9	Bruce County Share	157,523	0.00%	157,523
	HOMELESSNESS			
10	Gross Expenditure	69,398	-0.99%	70,092
11	Revenues	69,398	-0.99%	70,092
12	Bruce County Share	0		0
	COMMUNITY PLACEMENT RESERVE			
13	Gross Expenditure	55,000	-36.97%	87,258
14	Revenues	55,000	0.00%	55,000
15	Bruce County Share	0	-100.00%	32,258
	RESOURCE CENTRE ADMINISTRATION			
16	Gross Expenditure	474,113	-15.73%	562,624
17	Revenues	401,192	-15.24%	473,334
18	Bruce County Share	72,921	-18.33%	89,290
	RESOURCE CENTRE PROGRAMS			
19	Gross Expenditure	58,000	7.87%	53,769
20	Revenues	49,266	7.18%	45,967
21	Bruce County Share	8,734	11.95%	7,802
	INNOVATION FUND			
22	Gross Expenditure	0	-100.00%	105,219
23	Revenues	0	-100.00%	54,392
24	Bruce County Share	0		50,827
	CHILD CARE TOTAL			
25	Gross Expenditure	5,118,998	4.56%	4,895,968
26	Revenues	4,286,403	4.62%	4,097,014
27	Bruce County Share	832,595	4.21%	798,954
28	**TOTAL EXPENDITURES**	**12,767,565**	4.76%	**12,188,003**
29	**TOTAL REVENUES**	**10,138,516**	5.16%	**9,641,245**
30	**TOTAL COUNTY CONTRIBUTION**	**2,629,049**	3.23%	**2,546,758**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	ADMIINISTRATION	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
31	SALARIES AND WAGES	975,612	18.36%	824,296
32	BENEFITS	273,617	25.18%	218,586
33	OFFICE MANAGER POSITION			15,000
34	ALLOCATED ADMINISTRATION	150,000		0
	TOTAL SALARIES AND BENEFITS	**1,399,228**	32.27%	**1,057,882**
35	VEHICLE MAINTENANCE	8,000	100.00%	0
36	EQUIPMENT PURCHASED - NON TCA	1,400	-60.00%	3,500
37	INSURANCE PREMIUMS	10,180	26.98%	8,017
38	PROGRAM SUPPORTS	3,500	100.00%	0
39	CLIENT SUPPORTS	5,800	100.00%	0
40	PERIODICALS AND SUBSCRIPTIONS	300	0.00%	300
41	MEMBERSHIPS	11,500	43.75%	8,000
42	ADVERTISING	2,500	400.00%	500
43	PRINTING	2,500	0.00%	2,500
44	POSTAGE	10,000	0.00%	10,000
45	TELEPHONE	5,000	-37.50%	8,000
46	OFFICE SUPPLIES	8,000	-36.00%	12,500
47	SERVICE AWARDS	2,890		
48	TRAVEL COST	32,000	6.67%	30,000
49	STAFF TRAINING	7,800	100.00%	
50	SAIL TRAINING	0		10,000
51	MISCELLANEOUS	1,500	-57.14%	3,500
52	MAINTENANCE OFFICE EQUIPMENT	7,600	117.14%	3,500
53	PURCHASED SERVICE	0	-100.00%	800
54	CONSULTANT	0	-100.00%	2,500
55	AUDIT	5,000	11.11%	4,500
56	LEGAL	2,000	-71.43%	7,000
57	MAINTENANCE COMPUTER SOFTWARE	1,500		
58	DATA PROCESSING	150	0.00%	150
59	RENTAL CHARGE	63,735	0.00%	63,735
60	TECHNOLOGY - COMPUTER CAPITAL	25,850	-32.53%	38,316
61	FURNITURE AND FIXTURES - OTHER			
62	**TOTAL OPERATIONS**	**218,705**	0.64%	**217,318**
63	**TOTAL EXPENDITURES**	**1,617,933**	26.88%	**1,275,200**
	REVENUES			
64	PROVINCIAL SUBSIDY 50%	808,967	29.85%	623,021
65	OFFICE MANAGER SUBSIDY			8,750
66	ONE TIME FUNDING			
67	PRIOR YEARS			
68	FAMILY RESPONSIBILITY		-100.00%	6,200
69	EXPENSE RECOVERIES			
70	CAPITAL LEASE RESERVE			
71	OTHER REVENUE (OFFICE MANAGER)			8,750
72	SAIL			5,000
73	**TOTAL REVENUES**	**808,967**	24.13%	**651,721**
74	**COUNTY COST**	**808,967**	29.75%	**623,479**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	SOCIAL ASSISTANCE PROGRAMS	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
74	PUBLIC ASSISTANCE	4,951,785	4.41%	4,742,540
75	TRANSITION CHILD BENEFIT			
76	DISCRETIONARY BENEFITS	106,355	6.36%	100,000
77	MANDATORY EMPLOYMENT BENEFIT	35,000	0.00%	35,000
78	DENTAL ADMINISTRATION	4,500	50.00%	3,000
79	DENTAL	70,000	15.04%	60,850
80	VISION CARE	10,000	0.00%	10,000
81	MANDATORY BENEFITS	25,000	38.89%	18,000
82	**PROSTHETIC APPLIANCE (WDW)**	**3,000**		
83	**ONTARIO DRUG BENEFITS (WDW)**			
84	**ONTARIO DR'S FEES**			
85	**ONTARIO DENTAL BENEFITS (WDW)**			
86	**ONTARIO VISION CARE (WDW)**			
87	**HEARING AIDS (WDW)**			
88	**ASSISTIVE DEVICES (WDW)**			
89	**WHEELCHAIRS (WDW)**			
90	**ONTARIO FAMIY BENEFITS (WDW)**			
91	EMERGENCY ENERGY FUND	10,960	0.00%	10,960
92	**TOTAL EXPENDITURES**	**5,216,600**	4.74%	**4,980,350**
	REVENUES			
93	SUBSIDY	3,602,320	6.48%	3,383,085
94	TRANSITION CHILD BENEFIT			
95	**ODSP SUBSIDY**			
96	CLIENT REVENUE /RECOVERY	644,460	4.28%	618,030
97	REIMBURSEMENTS	210,550	15.91%	181,650
98	RECOVERIES (FUNERAL)			
99	EMERGENCY ENERGY FUND	10,960	0.00%	10,960
100	**TOTAL REVENUES**	**4,468,290**	6.55%	**4,193,725**
101	**COUNTY COST**	**748,310**	-4.87%	**786,625**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	SOCIAL SERVICE GRANTS	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
102	Behaviour Therapy	4,000	0.00%	4,000
103	Housing Program	22,000	0.00%	22,000
104	Good Food Box	15,000	0.00%	15,000
105	Hard - to - Serve	10,000	0.00%	10,000
106	Men's Program	10,000	0.00%	10,000
107	Child Care Support Fund	7,000	0.00%	7,000
108	Women's House	20,000	0.00%	20,000
109	Energy Fund	7,500	0.00%	7,500
110	Wiarton Nursery School	1,000	0.00%	1,000
111	211 Information System	11,023	0.00%	11,023
112	Clean Water Festival	10,000	0.00%	10,000
113	Crystal Meth Task force	40,000	0.00%	40,000
114	**TOTAL EXPENDITURES**	**157,523**	0.00%	**157,523**
115	**TOTAL REVENUE**	**0**		**0**
116	**COUNTY COST**	**157,523**	0.00%	**157,523**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	HOMELESSNESS	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
117	FAMILY "Y"	69,398	-0.99%	70,092
118	HOUSING PROGRAM			
119	**TOTAL EXPENDITURE**	**69,398**	-0.99%	**70,092**
	REVENUE			
120	PROVINCIAL SUBSIDY	69,398	-0.99%	70,092
121	**TOTAL REVENUE**	**69,398**	-0.99%	**70,092**
122	**COUNTY COST**	**0**	**0**	**0**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	COMMUNITY PLACEMENT RESERVE	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
123	INNOVATION FUND			
124	TRANSFER TO RESERVES		-100.00%	32,258
125	COMMUNITY SERVICES	55,000	0.00%	55,000
126	**TOTAL EXPENDITURES**	**55,000**	-36.97%	**87,258**
	REVENUES			
127	TRANSFER FROM RESERVE	55,000	0.00%	55,000
128	**TOTAL REVENUES**	**55,000**	0.00%	**55,000**
129	**COUNTY COST**	**0**	-100.00%	**32,258**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	RESOURCE CENTRE ADMINISTRATION	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
130	SALARIES AND WAGES	191,462	-29.89%	273,073
131	BENEFITS	52,617	-19.13%	65,061
132	PAYROLL DISTRIBUTION			
133	**TOTAL SALARIES AND BENEFITS**	**244,078**	-27.82%	**338,134**
134	UTILITIES	4,750	-32.14%	7,000
135	EQUIPMENT PURCHASED - NON TCA	1,000	-56.52%	2,300
136	PROGRAM SUPPORTS	1,000	-33.33%	1,500
137	CLIENT SUPPORTS	3,000	-40.00%	5,000
138	PERIODICALS AND SUBSCRIPTIONS	1,000	42.86%	700
139	MEMBERSHIIPS	200	0.00%	200
140	PRINTING	5,000	25.00%	4,000
141	POSTAGE	1,500	200.00%	500
142	TELEPHONE	14,000	-20.00%	17,500
143	OFFICE SUPPLIES	7,000	16.67%	6,000
144	TRAVEL COST	25,000	0.00%	25,000
145	STAFF TRAINING	3,500	40.00%	2,500
146	MISCELLANEOUS	0		0
147	MAINTENANCE BUILDING AND GROUNDS	5,000	0.00%	5,000
148	MAINTENANCE OFFICE EQUIPMENT	3,000	2900.00%	100
149	PURCHASED SERVICE - ADDICTIONS	100,000	0.00%	100,000
150	AUDIT	1,350	11.11%	1,215
151	INSURANCE PREMIUMS	2,710	9.49%	2,475
152	FACIITY RENTAL	50,525	17.50%	43,000
153	DATA PROCESSING	500	0.00%	500
154	TECHNOLOGY - COMPUTER POOL			
155	FURNITURE AND FIXTURES			
156	**TOTAL OPERATIONS**	**230,035**	2.47%	**224,490**
157	**TOTAL EXPENDITURES**	**474,113**	-15.73%	**562,624**
	REVENUES			
158	PROVINCIAL SUBSIDY 82.8%	350,049	-9.23%	385,659
159	MINISTRY OF TRAINING, COLLEGES & UNIVERSITIES	51,144	-41.67%	87,675
160	**TOTAL REVENUES**	**401,192**	-15.24%	**473,334**
161	**COUNTY COST**	**72,921**	-18.33%	**89,290**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: March 7, 2012

	RESOURCE CENTRE PROGRAMS	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
162	EMPLOYMENT RELATED EXPENSES	40,000	33.33%	30,000
163	EMPLOYMENT ASSESSMENTS	7,500		0
164	COMMUNITY PARTICIPATION EXPENSES	2,000	0.00%	2,000
165	EMPLOYMENT PLACEMENT	0	-100.00%	7,500
166	LEAP EXPENDITURES	8,500	325.00%	2,000
167	PURCHASED SERVICE - EES "Y"	0	-100.00%	12,269
168	**TOTAL EXPENDITURES**	**58,000**	7.87%	**53,769**
	REVENUES			
169	PROVINCIAL SUBSIDY 82.8%	49,266	46.20%	33,698
170	EES	0	-100.00%	12,269
171	**TOTAL REVENUES**	**49,266**	7.18%	**45,967**
172	**COUNTY COST**	**8,734**	11.95%	**7,802**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	INNOVATION FUND	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
172	SALARIES AND WAGES	0	-100.00%	64,757
173	BENEFITS	0	-100.00%	17,777
174	PAYROLL DISTRIBUTION			
175	**TOTAL SALARIES AND BENEFITS**	**0**	-100.00%	**82,534**
176	VEHICLE MAINTENANCE	0	-100.00%	7,695
177	EQUIPMENT PURCHASED - NON TCA	0	-100.00%	1,055
178	PROGRAM SUPPORTS	0	-100.00%	5,600
179	CLIENT SUPPORTS	0	-100.00%	4,850
180	TELEPHONE	0	-100.00%	1,000
181	TRAVEL COST			
182	STAFF TRAINING	0	-100.00%	1,200
183	MISCELLANEOUS			
184	INSURANCE PREMIUMS	0	-100.00%	1,285
185	**TOTAL OPERATIONS**	**0**	-100.00%	**22,685**
186	**TOTAL EXPENDITURES**	**0**	-100.00%	**105,219**
	REVENUES			
187	PROVINCIAL SUBSIDY	0	-100.00%	49,753
188	CP FUND TRANSFER		-100.00%	4,639
189	**TOTAL REVENUES**	**0**	-100.00%	**54,392**
190	**COUNTY COST**	**0**	**0**	**50,827**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILDREN'S SERVICES	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	CHILD CARE ADMINISTRATION			
191	Gross Expenditure	240,006	0.66%	238,431
192	Revenues	99,944	0.00%	99,944
193	Bruce County Share	140,062	1.14%	138,487
	RESOURCE			
194	Gross Expenditure	957,087	7.20%	892,801
195	Revenues	741,388	7.75%	688,081
196	Bruce County Share	215,699	5.36%	204,720
	PURCHASE OF SERVICE			
197	Gross Expenditure	1,344,047	3.67%	1,296,461
198	Revenues	1,130,432	3.03%	1,097,225
199	Bruce County Share	213,615	7.22%	199,236
	CASH FLOW			
200	Gross Expenditure	692,757	-7.83%	751,579
201	Revenues	557,391	-8.82%	611,313
202	Bruce County Share	135,366	-3.49%	140,266
	EARLY YEARS			
203	Gross Expenditure	572,910	2.75%	557,565
204	Revenues	450,320	2.04%	441,320
205	Bruce County Share	122,590	5.46%	116,245
	LITERACY			
206	Gross Expenditure	38,431	0.00%	38,431
207	Revenues	38,431	0.00%	38,431
208	Bruce County Share	0		0
	DAC			
209	Gross Expenditure	90,926	13.09%	80,400
210	Revenues	85,663	6.55%	80,400
211	Bruce County Share	5,263	100.00%	0
	BEST START			
212	Gross Expenditure	1,182,834	13.70%	1,040,300
213	Revenues	1,182,834	13.70%	1,040,300
214	Bruce County Share	0		0
215	**TOTAL EXPENDITURES**	**5,118,998**	4.56%	**4,895,968**
216	**TOTAL REVENUES**	**4,286,403**	4.62%	**4,097,014**
217	**TOTAL COUNTY CONTRIBUTION**	**832,595**	4.21%	**798,954**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - ADMINISTRATION	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
218	SALARIES AND WAGES	163,119	-0.93%	164,644
219	BENEFITS	42,367	-2.80%	43,587
220	PAYROLL DISTRIBUTION			
221	**TOTAL SALARIES AND BENEFITS**	**205,486**	-1.32%	**208,231**
222	MEMBERSHIPS	350	0.00%	350
223	ADVERTISING	300	50.00%	200
224	PRINTING	1,000	0.00%	1,000
225	POSTAGE	100	0.00%	100
226	TELEPHONE	7,000	16.67%	6,000
227	OFFICE SUPPLIES	1,500	17.19%	1,280
228	TRAVEL COST	14,000	27.27%	11,000
229	STAFF TRAINING	2,500	0.00%	2,500
230	MISCELLANEOUS	25	0.00%	25
231	RENTAL CHARGE	7,615	0.00%	7,615
232	DATA PROCESSING	130	0.00%	130
233	**TOTAL OPERATIONS**	**34,520**	14.30%	**30,200**
234	**TOTAL EXPENDITURES**	**240,006**	0.66%	**238,431**
	REVENUES			
235	PROVINCIAL SUBSIDY 50%	85,744	0.00%	85,744
236	ELCC SUBSIDY 50%	14,200	0.00%	14,200
237	**TOTAL REVENUES**	**99,944**	0.00%	**99,944**
238	**COUNTY COST**	**140,062**	1.14%	**138,487**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - RESOURCE PROGRAM	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
239	SALARIES AND WAGES	532,519	1.28%	525,770
240	BENEFITS	143,443	8.76%	131,886
241	PAYROLL DISTRIBUTION			
242	**TOTAL SALARIES AND BENEFITS**	**675,962**	2.78%	**657,656**
243	EQUIPMENT PURCHASED - NON TCA	3,000	0.00%	3,000
244	COMMUNITY TRAINING	1,000	0.00%	1,000
245	HANDLE WITH CARE PROJECT	0		
246	MEMBERSHIPS	1,500	0.00%	1,500
247	ADVERTISING	1,000	100.00%	500
248	PRINTING	3,000	0.00%	3,000
249	POSTAGE	780	0.00%	780
250	TELEPHONE	11,500	64.29%	7,000
251	OFFICE SUPPLIES	1,300	0.00%	1,300
252	SUPPLIES - PROGRAM	3,000	0.00%	3,000
253	TRAVEL COST	57,000	3.64%	55,000
254	STAFF TRAINING	7,000	7.69%	6,500
255	MISCELLANEOUS	50	0.00%	50
256	PURCHASED SERVICE - SPEECH	26,650	0.00%	26,650
257	AUDIT	530	0.00%	530
258	LEGAL	50	0.00%	50
259	INSURANCE PREMIUMS	5,430	9.70%	4,950
260	SPECIALIZED SERVICES	18,000	-10.00%	20,000
261	ENHANCED FUNDING	125,000	47.06%	85,000
262	RENTAL CHARGE	15,200	0.00%	15,200
263	DATA PROCESSING	135	0.00%	135
264	**TOTAL OPERATIONS**	**281,125**	19.55%	**235,145**
265	**TOTAL EXPENDITURES**	**957,087**	7.20%	**892,801**
	REVENUES			
266	PROVINCIAL SUBSIDY 80%	509,388	0.00%	509,388
267	ELCC FUNDING 80%	50,000	0.00%	50,000
268	TRANSFER FROM BEST START	145,000	12.67%	128,693
269	TRANSITION/STABILIZATION SUBSIDY 100%	25,000		
270	HANDLE WITH CARE PROJECT	12,000		
271	**TOTAL REVENUES**	**741,388**	7.75%	**688,081**
272	**COUNTY COST**	**215,699**	5.36%	**204,720**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - FEE SUBSIDY	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
273	SALARIES AND WAGES	176,942	2.93%	171,901
274	BENEFITS	50,602	8.82%	46,500
275	PAYROLL DISTRIBUTION			
276	**TOTAL SALARIES AND BENEFITS**	**227,544**	4.19%	**218,401**
277	EQUIPMENT PURCHASED - NON TCA	2,000	0.00%	2,000
278	PROVIDER TRAINING	4,000	0.00%	4,000
279	PERIODICALS AND SUBSCRIPTIONS			0
280	MEMBERSHIPS	565	0.00%	565
281	ADVERTISING	1,000	100.00%	500
282	PRINTING	3,000	0.00%	3,000
283	POSTAGE	760	0.00%	760
284	TELEPHONE	6,515	11.08%	5,865
285	OFFICE SUPPLIES	1,300	0.00%	1,300
286	SUPPLIES - PROGRAM	5,000	0.00%	5,000
287	TRAVEL COST	16,000	-15.79%	19,000
288	STAFF TRAINING	3,000	20.00%	2,500
289	MISCELLANEOUS	25	0.00%	25
290	FIRE AND SAFETY	700	0.00%	700
291	LEGAL	2,000	900.00%	200
292	INSURANCE PREMIUMS	4,888	9.60%	4,460
293	FEE SUBSIDY	1,000,000	3.90%	962,435
294	WAGE SUBSIDY	36,705	0.00%	36,705
295	PEG	21,295	0.00%	21,295
296	RENTAL CHARGE	7,615	0.00%	7,615
297	DATA PROCESSING	135	0.00%	135
298	TECHNOLOGY - COMPUTER POOL			
299	FURNITURE AND FIXTURES			
300	**TOTAL OPERATIONS**	**1,116,503**	3.57%	**1,078,060**
301	**TOTAL EXPENDITURES**	**1,344,047**	3.67%	**1,296,461**
	REVENUES			
302	PROVINCIAL SUBSIDY 80%	574,744	0.00%	574,744
303	ELCC FUNDING 80%	119,401	0.00%	119,401
304	ELCD - 100% FEE SUBSIDY/EXTENDED DAY	167,207	34.84%	124,000
305	WAGE SUBSIDY 80%	79,080	0.00%	79,080
306	PARENT REVENUE	190,000	-5.00%	200,000
307	**TOTAL REVENUES**	**1,130,432**	3.03%	**1,097,225**
308	**COUNTY COST**	**213,615**	7.22%	**199,236**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - CASH FLOW	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
309	WAGE SUBSIDY - REGULAR	499,151	0.00%	499,151
310	WAGE SUBSIDY - ELCC	65,500	0.00%	65,500
311	CHILD CARE - OW FORMAL	100,000	-19.68%	124,500
312	CHILDCARE - OW INFORMAL	2,500	0.00%	2,500
313	SMALL WATER WORKS	11,000	0.00%	11,000
314	HEALTH AND SAFETY			
315	EDI	0		34,322
316	PAY EQUITY	14,606	0.00%	14,606
317	**TOTAL EXPENDITURES**	**692,757**	-7.83%	**751,579**
	REVENUES			
318	WAGE SUBSIDY - REGULAR 80%	399,321	0.00%	399,321
319	WAGE SUBSIDY - ELCC 80%	52,400	0.00%	52,400
320	OW CHILD CARE - FORMAL 80%	80,000	-19.68%	99,600
321	OW CHILD CARE - INFORMAL 80%	2,000	0.00%	2,000
322	SMALL WATER WORKS 100%	11,000	0.00%	11,000
323	EDI	0		34,322
324	PAY EQUITY SUBSIDY 100%	12,670	0.00%	12,670
325	**TOTAL REVENUES**	**557,391**	-8.82%	**611,313**
326	**COUNTY COST**	**135,366**	-3.49%	**140,266**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - ONTARIO EARLY YEARS	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
327	SALARIES AND WAGES	294,302	0.16%	293,828
328	BENEFITS	70,327	6.33%	66,138
329	PAYROLL DISTRIBUTION - TO LITERACY	-38,431	0.00%	-38,431
330	**TOTAL SALARIES AND BENEFITS**	**326,198**	1.45%	**321,535**
331	EQUIPMENT PURCHASED - NON TCA	4,000	14.29%	3,500
332	COMMUNITY TRAINING	0	-100.00%	1,200
333	MEETING EXPENSES	0	-100.00%	500
334	PERIODICALS AND SUBSCRIPTIONS	200	33.33%	150
335	MEMBERSHIIPS	1,500	25.00%	1,200
336	ADVERTISING	1,000	0.00%	1,000
337	PRINTING	1,500	50.00%	1,000
338	TELEPHONE	7,000	7.69%	6,500
339	OFFICE SUPPLIES	2,500	0.00%	2,500
340	SUPPLIES - PROGRAM	9,000	0.00%	9,000
341	TRAVEL COST	17,000	3.03%	16,500
342	STAFF TRAINING	5,000	100.00%	2,500
343	MISCELLANEOUS	0	-100.00%	100
344	MAINTENANCE BUILDING AND GROUNDS	2,500	38.89%	1,800
345	PURCHASE OF SERVICE	500	0.00%	500
346	INSURANCE PREMIUMS	4,887	9.70%	4,455
347	CASH FLOW - KEYSTONE	172,125	2.99%	167,125
348	FACILITY RENTAL	18,000	9.09%	16,500
349	TECHNOLOGY - COMPUTER POOL			
350	FURNITURE AND FIXTURES			
351	**TOTAL OPERATIONS**	**246,712**	4.53%	**236,030**
352	**TOTAL EXPENDITURES**	**572,910**	2.75%	**557,565**
	REVENUES			
353	PROVINCIAL SUBSIDY	423,520	0.00%	423,520
354	RENTAL INCOME	1,800	0.00%	1,800
355	TRANSFER FROM RESERVE	25,000	56.25%	16,000
356	**TOTAL REVENUES**	**450,320**	2.04%	**441,320**
357	**COUNTY COST**	**122,590**	5.46%	**116,245**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - LITERACY	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
358	TRANSFER FROM EARLY YEARS	38,431	0.00%	38,431
359	**TOTAL EXPENDITURES**	**38,431**	0.00%	**38,431**
	REVENUES			
360	PROVINCIAL SUBSIDY	38,431	0.00%	38,431
361	**TOTAL REVENUE**	**38,431**	0.00%	**38,431**
362	**COUNTY COST**	**0**		**0**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - DAC	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
363	SALARIES AND WAGES	59,120	6.54%	55,493
364	BENEFITS	15,006	12.74%	13,310
365	PAYROLL DISTRIBUTION			
366	**TOTAL SALARIES AND BENEFITS**	**74,126**	7.74%	**68,803**
367	MEETING EXPENSES	1,000	0.00%	1,000
368	TELEPHONE	800	0.00%	800
369	OFFICE SUPPLIES	1,000	0.00%	1,000
370	SUPPLIES - PROGRAM	1,000		1,797
371	TRAVEL COST	4,000	-33.33%	6,000
372	STAFF TRAINING	1,000	0.00%	1,000
373	PROFESSIONAL SERVICES - CONSULTANT	5,000	100.00%	
374	MAINTENANCE COMPUTER SOFTWARE	3,000	100.00%	
375	TECHNOLOGY - COMPUTER POOL			
376	**TOTAL OPERATIONS**	**16,800**	44.87%	**11,597**
377	**TOTAL EXPENDITURES**	**90,926**	13.09%	**80,400**
	REVENUES			
378	PROVINCIAL SUBSIDY	80,400	0.00%	80,400
379	EXPENSE RECOVERIES			
380	GREY COUNTY	5,263		
381	**TOTAL REVENUES**	**85,663**	6.55%	**80,400**
382	**COUNTY COST**	**5,263**	100.00%	**0**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - BEST START	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	BEST START - OPERATING			
383	Gross Expenditure	755,857	0.00%	755,857
384	Revenues	755,857	0.00%	755,857
385	Bruce County Share	0		0
	BEST START SUPPORTS			
386	Gross Expenditure	395,602	56.32%	253,068
387	Revenues	395,602	56.32%	253,068
388	Bruce County Share	0		0
	BEST START UNCONDITIONAL GRANTS			
389	Gross Expenditure	31,375	0.00%	31,375
390	Revenues	31,375	0.00%	31,375
391	Bruce County Share	0		0
392	**TOTAL EXPENDITURES**	**1,182,834**	13.70%	**1,040,300**
393	**TOTAL REVENUES**	**1,182,834**	13.70%	**1,040,300**
394	**TOTAL COUNTY CONTRIBUTION**	**0**	**0**	**0**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - BEST START OPERATING	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
395	SALARIES AND WAGES	154,423	-2.30%	158,059
396	BENEFITS	39,380	7.41%	36,662
397	PAYROLL DISTRIBUTION			
398	**TOTAL SALARIES AND BENEFITS**	**193,803**	-0.47%	**194,721**
399	MEMBERSHIPS	400		450
400	ADVERTISING	2,000		500
401	SUPPLIES - PROGRAM	4,000	0.00%	4,000
402	TRAVEL COST	10,000	-33.33%	15,000
403	STAFF TRAINING	1,500	0.00%	1,500
404	QUALITY ASSURANCE FOR CHILD CARE	40,265		
405	SPECIAL FUNDING	7,000		7,000
406	WAGE SUBSIDY	138,589	-10.15%	154,239
407	PURCHASE OF SERVICE	213,300	-14.60%	249,754
408	TRANSFER TO RESOURCE PROGRAM	145,000	12.67%	128,693
409	**TOTAL OPERATIONS**	**562,054**	0.16%	**561,136**
410	**TOTAL EXPENDITURES**	**755,857**	0.00%	**755,857**
	REVENUES			
411	PROVINCIAL SUBSIDY 100%	725,857	0.00%	725,857
411	PARENT FEES	30,000	0.00%	30,000
412	**TOTAL REVENUES**	**755,857**	0.00%	**755,857**
413	**COUNTY COST**	**0**	**0**	**0**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	CHILD CARE - BEST START SUPPORTS	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
414	WAGE IMPROVEMENT FUNDING	228,573	0.00%	228,573
415	TRANSITION - RESOURCE TEACHER	25,000		
416	TRANSITION - STARTUP	100,959		
417	TRANSITION - CAPITAL	17,670		
418	PLANNING DOLLARS - ABORIGINAL	4,400		
419	PLANNING DOLLARS	19,000	-22.43%	24,495
420	**TOTAL EXPENDITURES**	**395,602**	56.32%	**253,068**
	REVENUES			
421	WAGE IMPROVEMENT SUBSIDY 100%	228,573	0.00%	228,573
422	TRANSITION - OPERATING SUBSIDY 100%	125,959		
423	TRANSITION - MINOR CAPITAL 100%	17,670		
424	PLANNING - ABORIGINAL SUBSIDY 100%	4,400		
425	PLANNING SUBSIDY 100%	19,000	-22.43%	24,495
426	**TOTAL REVENUES**	**395,602**	56.32%	**253,068**
427	**COUNTY COST**	**0**		**0**

BRUCE COUNTY SOCIAL SERVICES
EXPENDITURE AND REVENUE SUMMARY
DATE: January 31, 2012

	BEST START UNCONDITIONAL GRANT	2012 BUDGET	INCREASE/ DECREASE	2011 BUDGET
	EXPENDITURES			
428	WRAP	31,375	0.00%	31,375
429	**TOTAL EXPENDITURES**	**31,375**	0.00%	**31,375**
	REVENUES			
430	TRANSFER FROM RESERVE	31,375	0.00%	31,375 0
431	**TOTAL REVENUES**	**31,375**	0.00%	**31,375**
432	**COUNTY COST**	**0**	**0**	**0**

Social Housing
2012 Budget
Summary

		2012 Budget	Estimated % Increase	2011 Budget	2011 Actual
	Service Manager				
1	Total Revenues	1,731,954	23.0%	1,408,349	
2	Total Expenditure	1,587,239	10.9%	1,430,775	
3	Bruce County Contribution	(144,715)	-745.3%	22,426	-
	BCHC				
4	Total Revenues	4,208,006	7.8%	3,904,323	-
5	Total Operating Expenditure	6,104,463	14.9%	5,314,073	-
6	Total Capital TCA	1,087,807	-24.1%	1,432,722	
7	Bruce County Contribution	2,984,264	5.0%	2,842,472	
8	**Total Social Housing**	2,839,549	-0.9%	2,864,898	

1.25M - Capital Contribution of $204,425 and capital expenses of $1,045,575

Social Housing Service Manager
2012 Budget

		2012 Budget	Estimated % Increase	2011 Budget
	Social Housing Administration			
	Revenues			
1	Provincial Subsidy	0.00	-100.0%	7,600.00
2	Provincial Subsidy ---Rent Bank	19,295	0.0%	19,295.00
3	Federal Subsidy	1,034,421.00	-1.4%	1,049,135.00
4	Other Revenue	-		-
5	Transfer from Reserves - for Operating	-		-
6	Transfer from Reserves - For Capital	-		-
7	Transfer from Reserves Invest ON	-		-
8	**Total Revenues**	**1,053,716.00**	**-2.1%**	**1,076,030.00**
	Expenditures			
9	Salaries and Wages	179,141.00	9.8%	163,129.00
10	Employment Benefits	42,965.00	22.7%	35,021.00
11	Workers Compensation - Contributions	3,769.00	39.3%	2706
12	Telephone	1,400.00	100.0%	-
13	Office Supplies	11,100.00	50.0%	7,400.00
14	Travel cost	7,000.00	0.0%	7,000.00
15	Meals	2,000.00	100.0%	-
16	Staff Training	3,000.00	100.0%	-
17	Miscellanous	1,000.00	100.0%	-
18	Consultant Services	30,000.00	50.0%	20,000.00
19	Legal	2,000.00	-33.3%	3,000.00
20	Maintenance - Computer Software	2,600.00	0.0%	2,600.00
21	Social Housing Non Profit Subsidies	605,485.00	1.4%	597,309.00
22	Social Housing New Build Transfer	-		-
23	Social Housing - Budget Transfer	2,984,264	5.0%	2,842,472.00
24	Rent Bank	17,541.00	0.0%	17,541.00
25	Transfer to BCHC Invest Ontario	-		-
26	Interdepartmental Transfer	-		-
27	Transfer to Operating Reserves	-		-
28	Social Housing New Build Transfer	-		-
29	Transfer to Capital Reserves	-	-100.0%	250,000.00
30	**Total Expenditures**	**3,893,265.00**	**-1.4%**	**3,948,178.00**
31	**Total SH administratin**	**2,839,549.00**	**-1.1%**	**2,872,148.00**

Social Housing Service Manager
2012 Budget

		2012 Budget	Estimated % Increase	2011 Budget
		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
	SH Supportive Housing			
	Revenues			
32	Provincial Subsidy - Admin Fees	-		-
33	Provincial Subsidy	0.00	-100.0%	81,840.00
34	Federal Subsidy	0.00	-100.0%	50,160.00
35	Transfer from Reserves - for Operating	-		-
	Total Revenues	**0.00**	-100.0%	**132,000.00**
	Expenditures			
36	Professional Services	-		-
37	AHP- Kincardine Womens House	-	-100.0%	84,000.00
38	AHP - Miracle Place	-	-100.0%	33,600.00
39	AHP- Womens House Wiarton	-	-100.0%	14,400.00
40	Saugeen Shores Women House	-		-
41	1691085 Irvings Drive	-		-
42	**Total Expenditures**	**0.00**	**-100.0%**	**132,000.00**
43	**Total SH Supportive Housing**	**0.00**	**0.0%**	**0.00**

		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
	SH Home Ownership			
	Revenues			
44	Provincial Sub - Admin Fees	-		-
45	Provincial Subsidy	-		-
46	Federal Subsidy	-		-
47	Other Revenue	2,000.00	100.0%	-
48	Transfer from Reserves - for Operating	43,500.00	278.3%	11,500.00
49	**Total Revenues**	**45,500.00**	**295.7%**	**11,500.00**
	Expenditures			
50	Professional Services	4,500.00	-55.0%	10,000.00
51	AHP Home Ownership	40,000.00	-20.0%	50,000.00
52	Expense Recoveries	-	-100.0%	(48,500.00)
53	Transfer to Operating Reserves	1,000.00	100.0%	-
54	**Total Expenditures**	**45,500.00**	**295.7%**	**11,500.00**
55	**Total SH Home Ownership**	**0.00**		**0.00**

Social Housing Service Manager
2012 Budget

		2012 Budget 2012 Budget Estimate	Estimated % Increase Estimated % Increase	2011 Budget 2011 Annual Budget
	SH SHRRP Program			
	Revenues			
56	Provincial Subsidy - Admin Fees	-		-
57	Provincial Subsidy	-	-100.0%	60,785.00
58	Federal Subsidy	-	-100.0%	60,784.00
59	Transfer from Reserves - for Operating	-	-100.0%	67,250.00
	Total Revenues	**0.00**	**-100.0%**	**188,819.00**
	Expenditures			
60	Salaries and Wages	-		-
61	Part Time Salaries and Wages	-	-100.0%	9,323.00
62	Employment Benefits	-	-100.0%	1,523.00
63	Workers Compensation - Contributions	-	-100.0%	173.00
64	Program Support	-		-
65	Professional Services	-	-100.0%	48,981.00
66	Social Housing - Budget Transfer	-		-
67	Non Profit SHRP	-	-100.0%	50,828.00
68	Transfer to BCHC SHRRP	-	-100.0%	70,741.00
69	**Total Expenditures**	**0.00**	**-100.0%**	**181,569.00**
70	**Total SH SHRRP Program**	**0.00**	**-100.0%**	**-7,250.00**

		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
	SH BCHC Billing			
	Expenditures			
71	Salary Recoveries	(1,082,993.00)	4.9%	(1,032,534.00)
72	Salaries and Wages	841,044.00	4.5%	804,909.00
73	Part Time Salaries and Wages	-		-
74	Employment Benefits	220,932.00	3.9%	212,664.00
75	Workers Compensation - Contributions	21,017.00	40.5%	14,961.00
76	Postage	-		-
77	Telephone	-		-
78	Travel cost	-		-
79	Meals	-		-
80	Employee Uniforms/Boot	-		-
81	Staff Training	-		-
82	Miscellanous	-		-
83	**Total SH BCHC Billing**	**0.00**		**0.00**

		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
	SH Invest Affordable Housing Admin			
84	Provincial Subsidy - Admin Fees	-		-
85	Provincial Subsidy	-		-
86	Transfer from Reserves - for Operating	50,000	100.0%	-
87	**Total Revenues**	**50,000**	**100.0%**	**0**

Social Housing Service Manager
2012 Budget

		2012 Budget	Estimated % Increase	2011 Budget
	Expenditures			
88	Part Time Salaries and Wages	24,067	100.0%	-
89	Employment Benefits	3,722	100.0%	-
90	Workers Compensation - Contributions	600	100.0%	-
91	Staff Training	5,140	100.0%	-
92	Legal	10,000	100.0%	-
93	Professional Services	6,471	100.0%	-
94	Transfer to Operating Reserves	-		-
95	**Total Expenditures**	**50,000**	**100.0%**	**0**
96	**Total SH Invest Affordable Housing**	**0**		**0**

		2012 Budget Estimate	Estimated % Increase	2011 Annual Budget
	SH Invest Affordable Housing Program			
97	Provincial Subsidy -5 % Admin Fees	26,738	100.0%	-
98	Provincial Subsidy	556,000	100.0%	-
99	**Total Revenues**	**582,738**	**100.0%**	**0**
	Expenditures			
100	Miscellanous	4,738	100.0%	-
101	Legal	20,000	100.0%	-
102	Professional Services	2,000	100.0%	-
103	IAH Rental Housing new buildings	330,000	100.0%	-
104	IAH Home Ownership	85,000	100.0%	-
105	IAH BCHC Rent Supplement	27,000	100.0%	-
106	IAH ONT Renovates (public)	114,000	100.0%	-
107	**Total Expenditures**	**582,738**	**100.0%**	**0**
108	**Total SH Invest Affordable Housing**	**-**		**0**
109	TOTAL SERVICE MANAGER	**2,839,549.00**	**-0.9%**	**2,864,898.00**
110	Total Revenues	1,731,954.00	**23.0%**	1,408,349.00
111	Total Expenses excl BCHC trsf	1,587,239.00	**10.9%**	1,430,775.00
112	**Total County Expenditure**	**-144,715.00**	**-745.3%**	**22,426.00**
113	**BCHC Transfer**	2,984,264.00	**5.0%**	2,842,472.00
114	**Total Service Manager**	**2,839,549.00**	**-0.9%**	**2,864,898.00**

BRUCE COUNTY HOUSING CORPORATION
BUDGET 2012

		2012 Budget	Estimated % Increase	2011 Actual	2011 Budget
	REVENUES				
	Revenue from Operations				
1	**Rent Revenue**				
2	Rent Revenue	2,890,000	1.4%		2,850,000
3	Forgiveness	(15,000.00)	100.0%		0
4	**Total Rent Revenue**	**2,875,000**	**0.9%**		**2,850,000**
5	**Tenant Recoveries**				
6	Maintenance Charges	-	0.0%		0
7	Moveout Charges	-	0.0%		0
8	**Total Tenant Recoveries**	**-**	**0.0%**		**0**
9	**Sundry Revenue**				
10	Sundry Revenue Other	-	-100.0%		5,000
11	Coin Laundry	90,000	0.0%		90,000
12	CAPITAL Funding Rebate	-	0.0%		0
13	CAPITAL-Sale of assets	-	0.0%		0
14	**Total Sundry Revenue**	**90,000**	**-5.3%**		**95,000**
15	**Interest Revenue**				
16	Bank Deposit Interest	3,200	113.3%		1,500
17	Interest Earned on Investments	3,500	0.0%		3,500
18	Sundry Interest - GST, etc.	-			0
19	**Total Interest Revenue**	**6,700**	**34.0%**		**5,000**
20	**Total Revenue from Operations**	**2,971,700**	**0.7%**		**2,950,000**
	Other Revenue				
21	**Subsidies**				
22	Service Manager	2,984,264	5.0%		2,842,472
23	MMAH Subsidies-Homelessness Rent Supp	24,259	0.0%		24,259
24	MMAH-RS Strong Communities Rent Supplemen	76,474	0.0%		76,474
25	Rent Supplement Admin Fees	10,176	0.0%		10,176
26	MMAH-RS Housing Allowance Subsidy	8,990	0.0%		8,990
27	Transfer SM - IAH - Rent Supplement	27,000	100.0%		
28	Trsf SM SHRRP Year 2	-	-100.0%		70,741
29	Trsf SM-Saugeen new build	-	0.0%		0
30	Transfer SM -Invest ONT	43,832	-87.9%		361,898
31	**Total Subsidies**	**3,174,995**	**-6.5%**		**3,395,010**
32	**Transfer from Capital Reserves**	**1,045,575**	**160.2%**		**401,785**
33	**Total Other Revenue**	**4,220,570**	**11.2%**		**3,796,795**
34	**TOTAL REVENUE**	**7,192,270**	**6.6%**		**6,746,795**

BRUCE COUNTY HOUSING CORPORATION
BUDGET 2012

		2012 Budget	Estimated % Increase	2011 Actual	2011 Budget
		2012 Budget Estimate	Estimated % Increase	2011 Actual	2011 Budget
	EXPENDITURES				
	Expenditures - Operations				
	Administrative				
35	**Interest & Other**				
36	Bank Service Charges	2,200	0.0%		2,200
37	**Total Interest & Other**	**2,200**	**0.0%**		**2,200**
38	**Salaries & Wages**				
39	Classified	829,473	3.1%		804,909
40	Worker's Compensation	20,730			
41	Employee Benefits - General	220,015	-3.3%		227,625
42	**Total Salaries, Wages & Benefits**	**1,070,218**	**3.6%**		**1,032,534**
43	**Telephone Communications**				
44	Telephone Comm. - Other	7,000	-61.1%		18,000
45	Cellular Charge	11,000	100.0%		0
46	Caretaker's Telephone	5,500	100.0%		0
47	**Total Telephone Communications**	**23,500**	**30.6%**		**18,000**
48	**Courier & Transportation**				
49	Courier Services and Express	1,100	100.0%		0
50	Postage and Mailing	5,000	13.6%		4,400
51	**Total Courier & Transportation**	**6,100**	**38.6%**		**4,400**
52	**Travel**				
53	Staff Travel	37,500	-10.7%		42,000
54	Accommodation	500	100.0%		0
55	Corporate Owned Vehicle Exp.	6,000	100.0%		0
56	Meals	1,800	100.0%		0
57	**Total Travel**	**45,800**	**9.0%**		**42,000**
58	**Total Advertising**	**600**	**20.0%**		**500**
59	**Rental Machinery & Equip**				
60	Photocopier	4,400	10.0%		4,000
61	Rental Machinery - Other	1,400	100.0%		0
62	**Total Rental Machinery & Equip**	**5,800**	**45.0%**		**4,000**
63	**Office Accommodation**				
64	Main Office Rent	29,510	44.0%		20,500
65	Main Office Utilities	3,000	0.0%		3,000
66	Office Mtce - Cleaning & Security	2,100	0.0%		2,100
67	**Total Office Accommodation**	**34,610**	**35.2%**		**25,600**

BRUCE COUNTY HOUSING CORPORATION
BUDGET 2012

		2012 Budget	Estimated % Increase	2011 Actual	2011 Budget
68	**Staff Development & Education**	**14,000**	**0.0%**		**14,000**
69	**Credit/Collection Expenses**	**2,000**	**-50.0%**		**4,000**
70	**Board Members' Expenses**	**1,500**	**0.0%**		**1,500**
71	**Memberships**	**1,100**	**-45.0%**		**2,000**
72	**Corporate Services**				
73	Corporate Services BC Treasury	42,775	42.6%		30,000
74	Legal	3,000	0.0%		3,000
75	Audit	21,000	0.0%		21,000
76	**Total Corporate Services**	**66,775**	**23.7%**		**54,000**
77	**Sundry Services**				
78	Sundry Services	1,500	0.0%		1,500
79	Expense Recoveries	- 12,500	100.0%		0
80	**Total Sundry Services**	**- 11,000**	**-833.3%**		**1,500**
81	**Insurance**				
82	Property General Liability Ins.	90,451	5.5%		85,710
83	Vehicles Ins.	520	-8.0%		565
84	Property/Boiler Ins.	1,851	100.0%		0
85	**Total Insurance**	**92,822**	**7.6%**		**86,275**
86	**Office Furniture & Equipment**				
87	Supplies - Office Furniture & Equip	-	0.0%		0
88	**Total Office Furniture & Equipment**	**-**	**0.0%**		**0**
89	**Information Technology**				
90	IT Equipment Other	1,200	0.0%		0
91	IT Leases	28,200	-4.4%		29,500
92	**Total Information Technology**	**29,400**	**-0.3%**		**29,500**
93	**Office Supplies**				
94	Office Supplies	9,000	95.7%		4,600
95	**Total Office Supplies**	**9,000**	**95.7%**		**4,600**
96	**Books, Maps & Publications**	**1,000**	**100.0%**		**0**
97	**Photographic Supplies**	**-**	**0.0%**		**0**
98	**Total Administrative**	**1,395,425**	**5.2%**		**1,326,609**

Capital Costs NON TCA

BRUCE COUNTY HOUSING CORPORATION
BUDGET 2012

		2012 Budget	Estimated % Increase	2011 Actual	2011 Budget
99	Building Capital NON TCA	-	-100.0%		256,568
100	Electrical Capital NON TCA	-	0.0%		0
101	Equipment Capital NON TCA	-	-100.0%		5,695
102	Grounds Capital NON TCA	-	-100.0%		25,540
103	Life Safety Systems Capital NON TCA	-	-100.0%		10,000
104	Heating & Ventilization Capital NON TCA	-	0.0%		0
105	Plumbing Capital NON TCA	-	0.0%		0
106	Office Equip capital NON TCA	-	-100.0%		8,500
107	Transfer to Reserves IT	1,600	100.0%		0
108	**Total Capital Costs NON TCA**	**1,600**	**-99.5%**		**306,303**
	Materials & Services Operating				
109	Roofing Operating	5,000	-37.5%		8,000
110	Building Operating	180,000	-2.0%		183,750
111	Elevators Operating	22,500	15.8%		19,425
112	Electrical Operating	45,000	28.6%		35,000
113	Equipment Operating	17,500	84.2%		9,500
114	Grounds Operating	145,000	0.0%		145,000
115	Total Life Safety Systems Oper	22,000	-18.5%		27,000
116	Total Heating & Ventilation Oper.	20,000	16.1%		17,225
117	Plumbing Operating General	73,000	9.0%		67,000
118	Painting Operating	70,000	-12.5%		80,000
119	Waste Removal	42,000	0.0%		42,000
120	Sundry Materials & Services	8,500	34.9%		6,300
121	**Total Materials & Services Operating**	**650,500**	1.6%		**640,200**
122	**Utilities**				
123	Electricity	660,000	-5.7%		700,000
124	Fuel	68,000	58.1%		43,000
125	Water/Sewage	266,350	7.4%		248,000
126	**Total Utilities**	**994,350**	**0.3%**		**991,000**
127	**Major Costs**				
128	Municipal Property Taxes	**375,873**	16.2%		**323,600**
129	Amortization of Capital Costs	**432,466**	5.7%		**409,108**
130	Mortgage Interest	**294,763**	-10.2%		**328,425**
131	Debenture Amortization	242,006	4.6%		231,330
132	Debenture Interest	220,813	-6.4%		235,983
133	**Total Major Costs**	**1,565,921**	**2.5%**		**1,528,446**
134	**Rent Supplement Costs**				
135	Rent Supplement Subsidy	61,944	-7.3%		66,792
136	Supportive Rent Supplement -SRS	24,259	0.0%		24,259
137	Strong Community Initiative Supp -SCI	76,474	0.0%		76,474
138	RS - Housing Allowance	8,990	0.0%		8,990
139	County Rent Support Program	**48,000**	6.7%		45,000
140	IAH - Rent Supplement	**27,000**			

BRUCE COUNTY HOUSING CORPORATION
BUDGET 2012

		2012 Budget	Estimated % Increase	2011 Actual	2011 Budget
141	**Total Rent Supplement Costs**	**246,667**	**11.4%**		**221,515**
142	**Transfer to Reserves**	**1,250,000**	**316.7%**		**300,000**
143	**Total Operating Expenditues**	**6,104,463**	**14.9%**		**5,314,073**
	Capital Expenditures				
144	**Building Exterior**				
145	Roofing	228,000	-53.5%		490,000
146	Siding/Facia/Eaves	5,000	-93.8%		81,060
147	Windows	15,000	50.0%		10,000
148	Masonry/Concrete		-100.0%		55,000
149	Exterior Doors		-100.0%		11,300
150	Balcony/Railings		-100.0%		300,030
151	SHRRP Yr2 Balcony	43,832	-32.1%		64,541
152	**Total Building Exterior**	**291,832**	**-71.2%**		**1,011,931**
153	**Building Interior**				
154	Kitchen/Bathroom Upgrades	15,000	-37.6%		24,035
155	Equipment	38,000	100.0%		0
156	Other Interior	21,000	100.0%		0
157	Furnishings	10,000	100.0%		0
158	Flooring	76,000	90.0%		40,000
159	Appliances	15,000	50.0%		10,000
160	**Total Building Interior**	**175,000**	**136.4%**		**74,035**
161	**Fire and Life Safety**				
162	Fire Alarm Control Panel	-	0.0%		0
163	Fire Protection/Sprinkler System	-	0.0%		0
164	Smoke Alarm Device	-	0.0%		0
165	Other Fire and Life Safety	20,000	100.0%		0
166	**Total Fire and Life Safety**	**20,000**	**100.0%**		**0**
167	**Mechanical/Electrical**				
168	Plumbing (inc HWT)	10,000	-48.2%		19,310
169	Exhaust Fans	-	-100.0%		57,485
170	Electrical/Distribution Panels	10,000	100.0%		0
171	Exterior Lighting/Access	10,000	-10.5%		11,175
172	Heating Systems/Ventilation	405,000	410.5%		79,340
173	**Total Mechanical/Electrical**	**435,000**	**160.0%**		**167,310**
174	**Site Elements**				
175	Ashpalt/Concrete/Retaining Walls	130,000	30.3%		99,760
176	Misc (sheds, signs, benches, etc)	20,000	100.0%		0
177	Site Drainage	10,000	0.2%		9,985
178	**Total Site Elements**	**160,000**	**45.8%**		**109,745**

BRUCE COUNTY HOUSING CORPORATION
BUDGET 2012

		2012 Budget	Estimated % Increase	2011 Actual	2011 Budget
179	**Site Services**				
180	Water and Sewer	-	-100.0%		36,000
181	SHRRP Yr2 Water Sewer	-	-100.0%		6,200
182	Site Services electrical	-	-100.0%		15,000
183	**Total Site Services**	**0**	**-100.0%**		**57,200**
184	**Technology & Communication**				
185	Hardware	4,000	11.1%		3601
186	Software	275	100.0%		0
187	Name? (Projector)	1,700	-52.8%		3,601
188	**Total Technology & Communication**	**5,975**	**65.9%**		**3,601**
189	**Furniture/fixtures**	-	-100.0%		**8,900**
190	**Total Capital Expenditures**	**1,087,807**	**-24.1%**		**1,432,722**
191	**TOTAL EXPENDITURES**	**7,192,270**	**6.6%**		**6,746,795**
192	**TOTAL REVENUES (excluding Service Manager trfr)**	**4,208,006**	**7.8%**		**3,904,323**
193	**Service Manager Contribution**	**2,984,264**	**5.0%**		**2,842,472**

Summary of Grey Bruce Health Unit Budgets

	Actual Total Budget 2011	Draft Total Budget 2012		Increase	2011 MOH	2011 County of Grey	2011 County of Bruce		2012 MOH	2012 County of Grey	2012 County of Bruce
Mandatory General Program	10,469,033	10,783,104		314,071	7,851,775	1,527,867	1,089,391		8,087,328	1,573,703	1,122,073
Vector Borne Program	272,407	272,407		-	204,305	39,751	28,351		204,305	39,751	28,351
Cinot Expansion	94,643	94,643		-	70,982	13,811	9,850		70,982	13,811	9,850
Small Drinking Water	275,400	180,666		(94,734)	275,400	-	-		135,500	26,363	16,803
	11,111,483	11,330,820		219,337	8,402,462	1,581,429	1,127,592		8,498,115	1,653,628	1,177,077
% Increase				1.97%							
Environment Program	335,203	-									

Budget Increase Total Dollars		
Grey County	72,199	4.56%
Bruce County	49,485	4.38%
MOH	95,653	2.58%
Total	217,337	

Note: Grey and Bruce County Increase due to Small Drinking Water

Grey Bruce Health Unit
2012
Budget Summary
Municipally Funded Public Health Programs

The enclosed total budget for 2012 year is $11,330,820 that includes staff FTEs' of108.42 for the municipally funded Public Health Programs. This total budget is presented with an overall increase of 1.97% of the grant base budget approved by the Ministry of Health in August 2011. The 1.97% increment increase for 2012 is $219,337.

These budgets are:	General Public Health Program	$10,783,104
	Vector Borne Program	$ 272,407
	CINOT Expansion	$ 94,643
	Small Drinking Water	$ 180,666

Wages are frozen at 0% except for an increase for all OPSEU276 ProTech employees. This group of employees contract expires December 31, 2011. Negotiations for a renewed contract will begin sometime in the first quarter of 2012. All other unionized and non-union staff is in on a wage freeze that was implemented by the Ministry. Benefit costs are up by11.45% and this increase reflects an increase of $199,928 in this budget.

Budget Assumptions/Comments

- The funding formula, for the Public Health units, in Ontario is 75% Ministry of Health/ 25% Local Municipalities

The following 100% funded programs are Infectious Control, Aboriginal Dental, Smoke Free Ontario, Healthy Babies, Healthy Child, Falls Prevention & Intervention, Communities in Action, Infection Control Nurse, PHN Initiative, Ontario Healthy Smiles, Heart Health, Speech and Language and other small grants.

- The enclosed budget is based upon the continuation of the existing programs and services offered by the Health Unit's two locations, Owen Sound and Walkerton. The occupancy line reflects the rental change increase for Walkerton sub-office. The Ministry of the Environment has leased a wing on the third floor of the Grey Bruce Administration Building. A rental income of $105,311.50 will be generated and applied to the mortgage payments for 2012.

- The OMERS contribution rate for 2012 is 8.3% on earnings up to the YMPE (Year's Maximum Pensionable Earnings $48,300) and 12.8% on earnings over the YMPE. This is reflected in the 2012 Budget. Employment Insurance, Canada Pension Plan, WSIB Ontario and Great West Life have all increased the premium costs and these costs are reflected in this budget. This represents a 91.15% ($199,928) increased cost of the 1.97% budget request increment of $219,337.

- Occupancy is up only 2.73%. This is due to repairs and maintenance, utilities and lease/rent for the Walkerton office. With warranties up on the new administration building, repairs and maintenance have increased. An increase in utilities has also driven up building costs.

- Operating Expenses are being increased in equipment and furnishing line and telephone. A software program by Health Space is required in 2012. This software system will provide the health statistics for the Ministry of Health. The telephone line has increased due to supplying employees in the field with company cell phones. This was implemented as a safety feature for our employee and also a reporting toll. A savings in mileage will offset this additional expense.

The three publicly funded vaccines that generate revenue are:

1 Meningococcal Campaign Recoverable Revenue $8.50 per dose
   - Targets 12 year olds (grade 7) approx. 2000
   - Targets 15-19 year olds secondary students plus Georgian College approx. 6000
   - Approximately 100 schools clinics and at Georgian College

2. Varicella Vaccine (Chickenpox)
   - Starting January 2005 all five year olds who have not had chickenpox
   - Zero funding allotted

3. Pneumococcal Vaccine
   - Starting January 2005 all children born on or after January 1, 2004
   - Zero funding allotted

4. HPV Vaccine (Grade 8 Girls)

Flu Recoverable Revenue is $5.00 per dose.

Budget reflects estimated potential income generated from the Vaccine Prevention Program.

- Flu Campaign $15,000
- VPD Clinic $23,820
- Meningococcal Campaign $20,000

- The 100% Ministry funded programs now contribute some funds towards the administrative and fixed costs of running programs such as Healthy Babies, Healthy Children, Community Project, Tobacco Free Ontario, Falls Prevention & Intervention, Small Drinking Water and Health Canada Aboriginal Dental. The clerical support from the General Program will be assisting the administrative needs of those programs. In HBHC only .33 FTE clerical positions and .50 FTE manager's position have been built into their budget.

- As announced in 2000 by the Ministry of Health, there will no longer be one-time funding available to the Public Health Units. Any unexpected costs are to be funded through the approved annual budget or direct by the municipalities.

- Purchased Services Costs for 2012 year are as follows:

$67,000	Human Resource Services/Legal Fees– Middleboro Stevens (HR Services for Union Negotiations) or Robert McDowell Associates
$ 8,000	Dental CINOT Dentist
$75,000	Total Purchased Services

For the purposes of the enclosed budget, the following is a listing of the Ontario Public Health Protocols (26).

Chronic Diseases & Injuries (3)

- Nutritious Food Basket
- Population Health Assessment & Surveillance
- Tobacco Compliance

Emergency Preparedness (1)

- Public Health Emergency Preparedness

Family Health (5)

- Children in Need of Treatment (CINOT)
- Healthy Babies, Healthy Children
- Oral Health Assessment & Surveillance
- Preventative Oral Health Services
- Monitoring of Community Water Fluoride Levels

Environmental Health (6)

- Beach Management
- Drinking Water
- Food Safety
- Identification, Investigation & Management of Health Hazards
- Recreational Water
- Risk Assessment & Inspection of Facilities

Infectious Diseases (11)

- Infectious Diseases
- Exposure of Emergency Service Workers to Infectious Diseases
- Immunization Management
- Infection Prevention and Control in Licensed Day Nurseries
- Infection Prevention and Control in Personal Service Settings
- Infection Prevention and Control Practices Complaint
- Institutional/Facility Outbreak Prevention & Control
- Rabies Prevention and Control
- Sexual Health & Sexually Transmitted Infections Prevention and Control
- TB Prevention and Control
- Vaccine Storage and Handling

For the purposes of the enclosed budget, the following is included with the mandatory program 2010 budget:

- The 100% Ministry funded programs and outside funded programs for the 2012 fiscal year, which are **NOT** included in this budget, are as follows:

Healthy Babies, Healthy Children Program	$1,002,221
Heart Health Wellness	$ 9,487
Infectious Control	$ 277,791
Infectious Control Nurse	$ 84,872
PHN Initiative	$ 127,530
Tobacco Free Ontario	$ 361,598
Speech and Language	$ 500,437
Communities in Action	$ 9,812
Health Canada Aboriginal	$ 82,353
Other Enhanced Grants/One-time Funding	$ 239,520
Falls Prevention & Intervention	$ 127,000
Ontario Healthy Smiles	$ 526,272
Total 100% Funded Programs outside of General Programs	$ 3,348,893
Total General Budget including Vector Borne Program, Small Drinking Water and CIN	$11,330,820
Total Estimated Revenue 2012	$14,679,713

Public Health Programs
2012 Budget

	2012 Budget	Increase or (Decrease)	% > 2011	2011 Budget	2010 Budget
Salaries and Benefits - page 2	8,501,659	245,071	2.97%	8,256,588	7,955,493
Occupancy - page 2	1,278,000	34,000	2.73%	1,244,000	1,213,416
Operating costs - page 2	958,265	35,000	3.79%	923,265	955,598
Administration - page 3	164,000	0	0.00%	164,000	139,856
	10,901,924	314,071	2.97%	*10,587,853*	*10,264,363*
Revenue - page 7	118,820	0	0.00%	118,820	100,000
	10,783,104	314,071	3.00%	*10,469,033*	*10,164,363*
Transfer to Reserves					
	10,783,104	**314,071**	3.00%	**10,469,033**	**10,164,363**

Funding Summary	Population Count	2,012 Budget	Increase or (Decrease)	% > 2011	2,011 Budget	2,010 Budget
County of Bruce	60,264	1,122,073	32,682	3.00%	1,089,391	264,422
County of Grey	84,520	1,573,703	45,836	4.21%	1,527,867	370,851
Ministry of Health		8,087,328	235,553	3.00%	7,851,775	7,623,272
Total	**144,784**	**10,783,104**	**314,071**	3.00%	**10,469,033**	**10,164,363**
						0
Deficit	**3.00%**	**314,071**			**314,071**	
		10,783,104			**0**	
		0				

Public Health Programs

	2,012 Budget	Increase or (Decrease)	% > 2011	2,011 Budget	2010 Budget
Salaries and Benefits					
Program staff	3,182,097	-136,899	-4.12%	3,318,996	3,272,558
Program management	1,526,268	19,537	1.30%	1,506,731	1,501,766
Program support staff	670,652	57,257	9.33%	613,395	526,814
Administration	1,043,606	72,461	7.46%	971,145	1,006,304
Maintenance	153,434	4,361	2.93%	149,073	141,626
Purchased Services	75,000	35,000	87.50%	40,000	40,000
	6,651,057	51,717	0.78%	*6,599,340*	*6,489,068*
Benefits	1,946,720	199,928	11.45%	1,746,792	1,588,346
	8,597,777	*251,645*	3.02%	*8,346,132*	*8,077,414*
Recoverable					
Tobacco Program	0	0		0	0
MOH Funding	96,118	6,574	0.00%	89,544	89,544
HBHC Program	0	0		0	0
Environment program	0	0	0.00%	0	32,377
	96,118	*6,574*	*0*	*89,544*	*121,921*
	8,501,659	245,071	2.97%	**8,256,588**	**7,955,493**
Occupancy					
Head Office					
Repairs and maintenance	55,000	20,000	57.14%	35,000	50,000
Utilities	110,000	12,500	12.82%	97,500	85,000
Other	5,000	0	0.00%	5,000	5,000
Rent/Mortgage	1,050,000	0	0.00%	1,050,000	1,050,000
	1,220,000	32,500	2.74%	*1,187,500*	*1,190,000*
Branch Offices					
Rent	57,000	1,500	2.70%	55,500	55,000
Repairs& maintenance	1,000	0	0.00%	1,000	1,000
Utilities	0	0	0.00%	0	2,500
	58,000	1,500	2.65%	*56,500*	*58,500*
	1,278,000	34,000	2.73%	*1,244,000*	*1,248,500*
Recoverable					
Environment program	0	0	0.00%	0	35,084
	1,278,000	34,000	2.73%	**1,244,000**	**1,213,416**
Operating Costs					

Travel	197,730	0	0.00%	197,730	207,000
Accommodation	19,000	0	0.00%	19,000	19,000
Medical and dental fees and expenses	190,000	0	0.00%	190,000	170,000
Program materials, supplies and printing	179,900	0	0.00%	179,900	229,900
Postage and courier	30,000	0	0.00%	30,000	35,000
Office supplies and equipment maintenance	75,000	0	0.00%	75,000	70,000
Equipment and furnishings	95,000	25,000	35.71%	70,000	80,400
Telephone	90,000	10,000	12.50%	80,000	70,000
Professional development	32,650	0	0.00%	32,650	32,650
Public education	30,000	0	0.00%	30,000	27,700
Associations & Memberships	14,985	0	0.00%	14,985	14,985
Other - Recruiting	4,000	0	0.00%	4,000	4,000
	958,265	*35,000*	3.79%	*923,265*	*960,635*
Recoverable					
Environment program	0	0	0.00%	0	5,037
	958,265	35,000	3.79%	**923,265**	**955,598**

Public Health Programs

	2,012 Budget	Increase or (Decrease)	% > 2011	2,011 Budget	2010 Budget
Administration					
Board					
Honoraria and expense	20,000	0	0.00%	20,000	15,000
Conference	8,000	0	0.00%	8,000	8,000
Professional fees					
Audit	25,000		0.00%	25,000	20,000
Legal	30,000		0.00%	30,000	20,000
Bank charges	3,000	0	0.00%	3,000	3,000
Liability insurance	78,000	0	0.00%	78,000	78,000
	164,000	0	0.00%	*164,000*	*144,000*
Recoverable					
Environment program	0	0	0.00%	0	4,144
	164,000	0	0.00%	**164,000**	**139,856**
Revenue					
Interest	10,000	0	0.00%	10,000	10,000
SARS		0	0.00%		
Food Safety	5,000	0	0.00%	5,000	
Influenza /Vaccine	58,820	0	0.00%	58,820	50,000
Sexual Clinic	45,000	0	0.00%	45,000	40,000
	118,820	0	0.00%	**118,820**	**100,000**

Grey Bruce Health Unit
Statement of Expenditures
Small Drinking Water Systems Budget 2012

Revenue:	2012 Budget	2011 Budget	2010 Budget
MOH Funding	135,500	275,400	275,400
Grey Funding	26,363		
Bruce Funding	18,803		
Total	180,666	275,400	275,400
Expenditures:			
Salaries	106,327	182,533	182,533
Benefits	32,339	50,867	50,867
Travel	30,000	30,000	30,000
Program Materials	4,000	4,000	4,000
Communication	3,000	3,000	3,000
Admistration Fixed Costs	-	-	
Professional Development	5,000	5,000	5,000
Total Expenditures	180,666	275,400	275,400
Total Surplus / Deficit	-	-	-

Grey Bruce Health Unit
Statement of Expenditures
Cinot Expansion Budget 2012

Revenue:	2012 Budget	2011 Budget
MOH Funding	70,982	70,982
Grey Funding	13,811	13,837
Bruce Funding	9,850	9,824
Total	94,643	94,643
Expenditures:		
Cinot Ages 14-18	94,643	94,643
Total	**94,643**	**94,643**
Total Surplus(Deficit)	-	-

Grey Bruce Health Unit
Statement of Expenditures
Vector Borne Diseases Budget 2012

Revenue:	2012 Budget	2011 Budget
MOH Funding	204,305	204,305
Grey Funding	39,751	39,751
Bruce Funding	28,351	28,351
Total	272,407	272,407
Expenditures:		
Salaries	201,802	201,802
Benefits	55,426	55,426
Travel	5,000	5,000
Materials and Supplies	3,000	3,000
Professional Development	1,500	1,500
Equipment	1,500	1,500
Telecommunications(Cell,Phone)	1,500	1,500
Public Education	1,179	1,179
Purchased Service	1,500	1,500
Total	**272,407**	**272,407**
Total Surplus(Deficit)	-	-